



Budget Book 2019/20



Strathclyde Partnership for Transport Budget Book 2019/20

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Revenue Budget 2019/20

Introduction

The 2019/20 plan and balanced budget are the result of an extensive process involving SPT staff, SPT members and consultation with the 12 constituent councils, the Scottish Government and other stakeholders.

As in previous years the budget has taken account of SPT's long term financial strategy and also it's aspirations through the Regional Transport Strategy (RTS). The proposed budget continues to focus on funding socially necessary bus services with ever increasing demand as the commercial market continues to shrink, maintaining the current Subway fleet and associated infrastructure, and supporting and allocating funding to the Subway modernisation project. In addition, SPT is keen to invest in new digital solutions for transport information and ticketing and maintain assets such as bus stations to a high standard, all of which puts pressure on revenue resources. The continuing commitment to building the Subway Fund will ensure that SPT can fund the overall modernisation project and associated works without placing any adverse financial pressure on our local authority partners through seeking increased requisition levels.

SPT is able to contribute to the Subway Fund as significant organisational changes have been made over a number of years. The changes included restructuring of departments to ensure the organisation is working as efficiently as possible and reviewing the activities performed by the organisation. Over the years some activities have ceased and some have changed, but all changes made have been to ensure the best value use of public money. SPT is currently supporting and promoting a business improvement programme throughout the organisation as a whole. The programme involves training SPT staff on the importance of business improvement and business improvement techniques. In addition, specific organisational reviews are carried out to ensure that the organisation is as lean and efficient as possible.

Based on this a net revenue budget of £36,499,726 was approved by the Partnership for 2019/20. The budgets have been drafted after a comprehensive review of all expenditure lines, taking into account known cost pressures and organisational / operational changes throughout the organisation. Increased costs of running the Subway have been factored into the budget taking account of the increased maintenance requirement of the aging system and also the dual resourcing that

will be required until the new rolling stock and associated equipment is implemented in full.

In addition to the above, it was agreed that the net revenue budget is funded by local authority requisitions of £35,462,726, reflecting a 1.22% reduction in support from constituent councils plus a contribution from Scottish government of £1,037,000, in line with previous years.

The revenue budget for SPT was approved at the Partnership meeting of 8 March 2019, and can be summarised at the highest level as:

	2017/18 budget £000	2018/19 budget £000	2019/20 budget £000
All Partnership Services (SPT)	37,670	36,938	36,500
Other Services			
Agency	28,340	30,622	31,187
Concessionary Travel	4,173	4,233	4,573
	32,513	34,855	35,760
Total	70,183	71,793	72,260

Revenue Funding 2019/20

The funding of the revenue budget can be split into three main areas. These are:

- Council contribution to SPT
- Scottish Government contribution
- Reserves

The revenue budget will be funded by local authority requisitions of £35,463,000, reflecting a 1.22% reduction in support from constituent councils compared to 2018/19. The methodology for apportioning the required requisition was also reviewed in 2018/19 and will be apportioned each year by the latest mid-point population for each local authority. Due to the change in apportionment methodology there has been movement on the sums paid by each authority, however the change in approach has been agreed by all 12 local authorities.

All agency services are fully funded by Council's relative to the level of service provided by SPT.

The Scottish Government funding represents a contribution to the running costs of Regional Transport Partnerships in Scotland.

There is no requirement to draw on SPT reserves to fund revenue expenditure in 2019/20. However due to increased payments to operators there is a requirement to draw on Concessionary Travel Scheme reserves in 2019/20.

The revenue budget for SPT was funded as follows:

	12 Constituent Councils £000	Scottish Government direct £000	Reserves £000	Total £000
SPT – General	35,463	1,037	0	36,500
Agency services	31,187	0	0	31,187
Concessionary Travel	4,039	0	534	4,573
Total Funding from each source	70,689	1,037	534	72,260

2019/20 Contributions from Constituent Councils to SPT Core Services

Council	Transport Requisition £000
Argyll & Bute	417
East Ayrshire	1,945
East Dunbartonshire	1,724
East Renfrewshire	1,511
Glasgow	9,903
Inverclyde	1,256
North Ayrshire	2,166
North Lanarkshire	5,421
Renfrewshire	2,820
South Ayrshire	1,797
South Lanarkshire	5,074
West Dunbartonshire	1,429
Total Requisition	35,463

Concessionary Travel Scheme

The total funding requirement for the local Strathclyde Concessionary Travel Scheme for 2019/20 is £4,573,035. The local concessionary scheme covers rail, subway and ferry services.

The budget will be financed by contributions from the 12 constituent councils to the level of £4,039,493 and a transfer from reserves of £533,542 to meet the total funding requirement.

The scheme continues to experience financial pressures from the impact of funding pressures on the partner local authorities and from increased operator costs driven by patronage growth and operator fare increases. The scheme in its present format is not sustainable in the long-term without an increase in funding from local authority partners or significant operational amendments to the scheme structure or fares applicable.

A root and branch review of the scheme is required to ensure the schemes affordability for the future. The review will include benchmarking the scheme to other local schemes and stakeholder consultations. The results of the benchmarking exercise and stakeholder consultation will feed into the potential future options. This review will take place in 2019/20.

2019/20 Concessionary Travel Scheme Funding

Council	Requisition £000
Argyll & Bute	206
East Ayrshire	235
East Dunbartonshire	227
East Renfrewshire	180
Glasgow	840
Inverclyde	157
North Ayrshire	286
North Lanarkshire	567
Renfrewshire	320
South Ayrshire	263
South Lanarkshire	595
West Dunbartonshire	163
Total Requisition	4,039

Agency Services

Agency services are carried out by SPT on behalf of councils, based on the services requested by each council. The total cost of these services is fully funded by the relevant council. The total budget for these services in 2019/20 is £31,187,233.

These services can be broken down as follows:

Agency Services	Total Cost £000
School Transport	30,318
Bus Shelters & Stops Maintenance	869
Total	31,187

Approved Revenue Budget by Division – SPT Core

	Historic Data	Approved	
	Budget 2018/19	Budget 2019/20	Variance 18/19 v 19/20
Chief Executive			
Cabinet	654,497	449,875	204,622
Total Chief Executive	654,497	449,875	204,622
Operations			
Subway	1,129,363	723,719	405,644
Bus Operations	16,089,119	16,342,385	(253,266)
Projects	1,238,167	1,370,316	(132,149)
Health and Safety	149,021	159,614	(10,593)
Customer Standards	560,159	560,206	(48)
Total Operations	19,165,828	19,156,240	9,588
Business Support			
Finance & Human Resources	1,078,957	1,064,141	14,816
Contact Centre	428,235	448,226	(19,991)
Digital	2,345,218	2,504,082	(158,863)
Legal Services	610,939	628,030	(17,092)
Human Resources	544,184	534,099	10,084
Business Support	248,997	259,294	(10,297)
Elected Members	68,085	62,893	5,192
Corporate	3,318	(655,750)	659,068
Total Business Support	5,327,933	4,845,016	482,916
Contribution to Subway Fund	10,789,457	12,048,594	(1,259,138)
Contribution to Capital Funded from Revenue	1,000,000	-	1,000,000
Net Total	36,937,714	36,499,726	437,988

Approved Revenue Budget by Subjective – SPT Core

	Historic Data		Approved	
	Budget 2018/19	Budget 2019/20	Variance 18/19 v 19/20	
EXPENDITURE				
Employee Costs				
Salaries	16,747,248	17,297,133	(549,885)	
Overtime	668,547	680,972	(12,425)	
Other Employee Costs	5,276,023	5,513,227	(237,204)	
Sub Total Employee Costs	22,691,819	23,491,332	(799,514)	
Property Costs				
Electricity	1,557,066	1,687,184	(130,119)	
Repairs and Maintenance	438,925	417,000	21,925	
Property Insurance	417,000	295,000	122,000	
Other Property Costs	3,383,397	3,478,720	(95,324)	
Sub Total Property Costs	5,796,387	5,877,904	(81,517)	
Supplies & Services	2,413,041	2,232,359	180,682	
Transport & Plant Costs	240,950	146,150	94,800	
Third Party Payments				
Bus Operator Payments	13,090,180	13,780,289	(690,109)	
Communications	110,000	116,500	(6,500)	
Other Third Party Payments	5,913,796	5,904,135	9,661	
Sub Total Third Party Payments	19,113,976	19,800,924	(686,947)	
Financing Costs				
Contribution to Subway Fund	10,789,457	12,048,594	(1,259,138)	
Contribution to Capital Funded from Revenue	1,000,000	-	1,000,000	
Sub Total Financing Costs	11,789,457	12,048,594	(259,138)	
TOTAL EXPENDITURE	62,045,630	63,597,263	(1,551,633)	
INCOME				
Subway Income	(19,678,200)	(21,368,000)	1,689,800	
Bus Station Income	(3,136,551)	(2,947,538)	(189,013)	
Agency Income - Agency Fee	(1,171,665)	(1,161,000)	(10,665)	
Interest Received	(700,000)	(1,200,000)	500,000	
Other Income	(421,500)	(421,000)	(500)	
TOTAL INCOME	(25,107,916)	(27,097,538)	1,989,621	
Net Total	36,937,714	36,499,726	437,988	

Approved Revenue Budget – Concessionary Travel

	Historic Data	Approved	
	Budget 2018/19	Budget 2019/20	Variance 18/19 v 19/20
EXPENDITURE			
Employee Costs			
Salaries	141,591	152,653	(11,062)
Other Employee Costs	32,874	39,131	(6,257)
Sub Total Employee Costs	174,465	191,784	(17,319)
Supplies & Services	116,100	130,700	(14,600)
Third Party Payments			
Payment to Operators	3,954,621	4,268,551	(313,930)
TOTAL EXPENDITURE	4,245,186	4,591,035	(345,849)
INCOME			
Interest Received	(12,000)	(18,000)	6,000
TOTAL INCOME	(12,000)	(18,000)	6,000
Net Total	4,233,186	4,573,035	(339,849)

Capital Programme 2019/20 to 2021/22

Introduction

The preparation of the Capital Plan 2019/20 to 2021/22 has sought to balance the transport project delivery aspirations and the available funding.

The Capital Plan 2019/20 to 2021/22 was developed in line with the objectives and strategic priorities of the Regional Transport Strategy (RTS).

This strategic framework directs capital investment to the key intervention areas to ensure progress towards achieving the RTS Strategic Outcomes of: Attractive, Seamless, Reliable Travel; Improved Connectivity; Access for All; and Reduced Emissions.

Assessment of proposed projects

The development of the Capital Plan is a collaborative process with all constituent local authorities and SPT departments invited to submit project proposals.

The project proposals were assessed against the objectives and strategic priorities of the RTS as well as deliverability and affordability considerations.

The current RTS Delivery Plan covers the period 2018/19 to 2020/21. There have been no changes to the RTS Strategic

Framework in the development of the Delivery Plan as the process to create the new RTS currently underway includes the development of a new Strategic Framework. Therefore, projects in the Capital Plan 2019/20 to 2021/22 were assessed against the existing strategic interventions.

Proposals deemed to be Category 1 are projects for which approval was sought to incur expenditure in year one of the three-year programme. These proposals have progressed successfully through the evaluation process and are ready to be delivered in year one of the three-year programme.

Proposals deemed to be Category 2 are projects that require further development work to agree the project scope, successful conclusion of project delivery risks and / or additional funding to ensure that they are robust and deliverable. These will only be progressed during the financial year 2019/20 subject to funding being available and full development work being completed. Approval will need to be sought to promote projects from Category 2 to Category 1.

Any projects assessed as not meeting SPT's strategic objectives were not included in the Capital Plan.

Approved capital programme, budget and funding plan for 2019/20

The 2019/20 capital budget is based on the Category 1 programme. As is normal the plan is set greater than the available funding to ensure that the plan delivery is maximised within the funding available and project delivery movements. As a consequence, there is a projected shortfall of £1.654m on the general capital element of the 2019/20 budget. It is expected that there will be some movement in project delivery in the financial year 2018/19 which will have an impact on the 2019/20 capital budget. These year-end movements will be reported to the Partnership at the earliest opportunity in 2019/20 and may require to be accommodated within the available funding.

Indicative capital programme for 2020/21 and 2021/22

SPT normally prepares an aligned three year rolling capital programme and budget which seeks to balance the transport project delivery aspirations and the available funding. However, in doing so, no funding information for years two and three is known at this stage. Therefore the capital programme for 2020/21 and 2021/22 is indicative only at this time.

RTS Delivery Plan

Strategic Outcomes

The Capital Plan 2019/20 to 2021/22 seeks to progress interventions with a focus on achieving the Strategic Outcomes, specifically:

Attractive, Seamless, Reliable Travel

Projects to support the delivery of a modern, integrated and attractive transport network include continuation of Subway Modernisation programme, bus passenger infrastructure improvements, improvements at key transport nodes and interchanges, travel information improvements including Real Time Passenger Information and development of smart, integrated ticketing.

Improved Connectivity

Projects to support the delivery of a more efficient and safe transport network including improvements to urban traffic control systems, junction improvements and safety improvements on rural roads.

Access for All

Projects to support the delivery of a more accessible and safe transport network include more accessible public transport and active travel infrastructure and bus fleet improvements on socially necessary services.

Reduced Emissions

Projects to support the delivery of a more sustainable transport network and travel behaviour include park and ride development, delivery or development of new cycling infrastructure and schemes in support of town centre regeneration plans to encourage more sustainable travel to work, shops and services.

Approved Capital Programme, Budget and Funding Plan 2019/20

The capital programme, budget and funding plan for 2019/20 was approved by the Partnership on 8 March 2019.

Table 1 below summarises the capital budget and funding plan for 2019/20:

Table 1	2019/20 £000
Category 1 Programme	72,157
Funded by:	
General Capital Grant	23,131
Release of previously received Specific Grant	47,372
Total funding	70,503
Shortfall	1,654

Table 2 below summarises the Category 2 programme:

Table 2	2019/20 £000
Category 2 Programme	8,405

Approved Capital Budget and Funding Plan 2019/20

Analysis by Funding Resource

Subway Modernisation	2019/20 £000
Category 1 Programme	47,372
Release of Specific Capital Grant	47,372
Projected variance	0

General Capital	2019/20 £000
Category 1 Programme	24,785
General Capital Grant	23,131
Projected variance	1,654

Summary Capital Programme 2019/20 to 2021/22

Overall Summary

Category 1 Projects	<-----3 year programme----->			Total £000
	2019/20	2020/21	2021/22	
	£000	£000	£000	
Bus Operations	2,555	1,320	1,100	4,975
Corporate	75	75	75	225
Customer Standards	300	50	50	400
Digital	265	75	75	415
Projects	1,230	2,150	225	3,605
Subway	51,317	31,827	20,453	103,597
Local Authorities and Others	16,415	10,345	5,770	32,530
Total	72,157	45,842	27,748	145,747

Category 2 Projects	<-----3 year programme----->			Total £000
	2019/20	2020/21	2021/22	
	£000	£000	£000	
Bus Operations	1,900	1,575	1,575	5,050
Corporate	0	0	0	0
Customer Standards	575	150	0	725
Digital	30	75	0	105
Projects	1,350	4,700	3,350	9,400
Subway	1,850	4,700	3,150	9,700
Local Authorities and Others	2,700	2,160	1,150	6,010
Total	8,405	13,360	9,225	30,990

The capital programme for 2020/21 and 2021/22 is indicative only.

Summary Capital Programme 2019/20 to 2021/22

Summary of Local Authorities and Others Projects

Category 1 Projects	<-----3 year programme----->			Total £000
	2019/20	2020/21	2021/22	
	£000	£000	£000	
Argyll and Bute	200	200	200	600
East Ayrshire	1,420	1,270	40	2,730
East Dunbartonshire	470	250	250	970
East Renfrewshire	655	200	200	1,055
Glasgow	2,710	1,600	1,450	5,760
Inverclyde	1,110	950	550	2,610
North Ayrshire	1,630	1,170	70	2,870
North Lanarkshire	2,885	1,590	100	4,575
Renfrewshire	1,825	300	300	2,425
South Ayrshire	355	440	200	995
South Lanarkshire	2,455	1,925	1,960	6,340
West Dunbartonshire	700	450	450	1,600
Total	16,415	10,345	5,770	32,530

Category 2 Projects	<-----3 year programme----->			Total £000
	2019/20	2020/21	2021/22	
	£000	£000	£000	
Argyll and Bute	0	0	0	0
East Ayrshire	480	900	700	2,080
East Dunbartonshire	0	0	0	0
East Renfrewshire	0	0	0	0
Glasgow	0	0	0	0
Inverclyde	0	0	0	0
North Ayrshire	955	600	300	1,855
North Lanarkshire	30	400	150	580
Renfrewshire	655	0	0	655
South Ayrshire	20	80	0	100
South Lanarkshire	0	0	0	0
West Dunbartonshire	560	180	0	740
Total	2,700	2,160	1,150	6,010

The capital programme for 2020/21 and 2021/22 is indicative only.

Approved Capital Budget 2019/20

Category 1 Projects

Bus Operations	2019/20 Total £000
Buchanan Bus Station Improvements	1,255
Bus Stops and Shelters Upgrade Programme	750
Expansion of Real Time Bus Information	400
Purchase of Buses and Operational Vehicles	150
Total Category 1 Programme for Bus Operations	2,555

Corporate	2019/20 Total £000
Capitalised Salaries	75
Total Category 1 Programme for Corporate	75

Customer Standards	2019/20 Total £000
Advertising Infrastructure	300
Total Category 1 Programme for Customer Standards	300

Digital	2019/20 Total £000
Corporate Website Redevelopment	70
Desktop Software Package Upgrade	120
Technical Refresh	75
Total Category 1 Programme for Digital	265

Approved Capital Budget 2019/20

Category 1 Projects

Projects	2019/20
	Total £000
Corporate Security Systems Replacement (including CCTV)	1,000
Smart & Integrated Ticketing	130
Transport Planning Model Development	100
Total Category 1 Programme for Projects	1,230

Subway	2019/20
	Total £000
Subway Infrastructure	
Tunnel & Infrastructure Works	2,175
Subway Modernisation	
Rolling Stock & New System: Management & Specialist Support	2,070
Rolling Stock & New System: Manufacture & Supply Agreement	39,407
Station Improvements	5,200
Subway Modernisation Programme Support	695
Subway Operations	
Broomloan Depot Improvements	1,445
Maintenance Planning System Improvements	50
New and Enhanced Plant & Equipment	100
Secure Mobile Operational Communications System	100
Station Minor Works	75
Total Category 1 Programme for Subway	51,317

Category 1 Programme	55,742
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Approved Capital Budget 2019/20

Category 1 Projects – Local Authorities and Others

Argyll and Bute	2019/20 Total £000
Bus Infrastructure Upgrades in Helensburgh Area	100
Helensburgh and Lomond Cycleways	100
Total Category 1 Programme for Argyll and Bute	200

East Ayrshire	2019/20 Total £000
A70 and A71 Route Improvements	50
Bus Station Improvements	1,230
Improve Traffic Management System Cumnock (UTC system)	100
Quality Bus Infrastructure Improvements	40
Total Category 1 Programme for East Ayrshire	1,420

East Dunbartonshire	2019/20 Total £000
A803 Corridor Improvements	40
Bus Infrastructure Improvements	30
Walking and Cycling Off-Road Network Improvements	400
Total Category 1 Programme for East Dunbartonshire	470

East Renfrewshire	2019/20 Total £000
Barrhead Park & Ride Extension	210
Bus Infrastructure Improvements	180
Pedestrian and Cycling Improvements	265
Total Category 1 Programme for East Renfrewshire	655

Approved Capital Budget 2019/20

Category 1 Projects – Local Authorities and Others

Glasgow	2019/20 Total £000
Battlefield Road Bus Route Junction Improvements	30
Bus Termini Development	25
Bus Traffic Route Priority Upgrades	100
Camtyne Area Bus Stop Improvements	100
City Centre South Transport Interchange	15
City-wide Bus Stop Enhancements	150
Glasgow East Bus Stop Improvements	100
Hope Street / Renfield Street Area Bus Stop Improvements	1,450
Kennishead / Carnwadric Area Bus Route Improvements	50
Knightswood Sustainable Transport Improvements	100
Mount Vernon Accessibility Improvements	75
Paisley Road West Bus Corridor Improvements	100
Penilee Bus Termini	225
Pollok Bus Corridor Improvements	25
Pollokshields / Mossspark Sustainable Transport Improvements	150
Stirling Road Bus Hub	15
Total Category 1 Programme for Glasgow	2,710

Inverclyde	2019/20 Total £000
Bus Route Access Improvements	325
Cycle Route Improvements	100
Gibshill Road Junction Improvements	85
Greenock Town Centre Improvements	350
Improve Traffic Management System Inverclyde (UTC system)	25
Pedestrian Crossing Accessibility Improvements	25
Port Glasgow Access Improvements	150
Quality Bus Corridor Improvements	50
Total Category 1 Programme for Inverclyde	1,110

Approved Capital Budget 2019/20

Category 1 Projects – Local Authorities and Others

North Ayrshire	2019/20 Total £000
Ardrossan Harbour Interchange	200
Bus Corridor Improvements	100
Bus Route Congestion Reduction Measures	300
Cumbrae Ferry Bus Stop and Queuing Facilities	250
Irvine Cycle Friendly Town	250
Irvine Town Centre Bus Infrastructure Improvements	530
Total Category 1 Programme for North Ayrshire	1,630

North Lanarkshire	2019/20 Total £000
A71 Junction Improvements	800
A73 Carlisle Road Junction Improvements	600
Bus Infrastructure Improvements	200
Coatbridge Bus Hub	15
Harhill Park & Ride Extension	150
Holytown Station / Interchange Improvements	70
Motherwell Station / Interchange Improvements	500
Motherwell Station Park & Ride Expansion	450
Wishaw Station Park & Ride	100
Total Category 1 Programme for North Lanarkshire	2,885

Renfrewshire	2019/20 Total £000
Milliken Park Station Park & Ride	105
Paisley to Renfrew Cycle Route	520
Renfrewshire Bus Corridor Improvements	300
Renfrewshire Traffic Management Improvements	900
Total Category 1 Programme for Renfrewshire	1,825

Approved Capital Budget 2019/20

Category 1 Projects – Local Authorities and Others

South Ayrshire	2019/20 Total £000
Ayrshire / Prestwick SQP Infrastructure Improvements	50
Coylton Sustainable Transport Improvements	100
Doonholm Road / A77 Junction Improvement	25
Local Cycle Network Improvements	180
Total Category 1 Programme for South Ayrshire	355

South Lanarkshire	2019/20 Total £000
Bus Infrastructure Improvements QBC (various routes)	125
Bus Route Congestion Reduction Measures	410
Cambuslang Station Park & Ride	800
Carstairs Park & Ride	240
Lanark Interchange Improvements	300
National Strategic Cycle Routes	280
Route Action Plans (various routes)	300
Total Category 1 Programme for South Lanarkshire	2,455

West Dunbartonshire	2019/20 Total £000
A814 Congestion Reduction Measures	300
Bus Infrastructure Improvements	200
Clydebank Transport Improvements	200
Total Category 1 Programme for West Dunbartonshire	700

Local Authorities and Others Category 1 Programme	16,415
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Total Category 1 Programme	72,157
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Capital Programme 2019/20

Category 2 Projects

Bus Operations	2019/20 Total £000
Buchanan Bus Station Improvements	450
Bus Stops and Shelters Upgrade Programme	250
East Kilbride Bus Station Improvements	50
Greenock Bus Station Improvements	50
Hamilton Interchange Improvements	50
Improved Interchanges for Access to Healthcare	50
Purchase of Buses and Operational Vehicles	1,000
Total Category 2 Programme for Bus Operations	1,900

Customer Standards	2019/20 Total £000
Advertising Infrastructure	575
Total Category 2 Programme for Customer Standards	575

Digital	2019/20 Total £000
Corporate Website Redevelopment	30
Total Category 2 Programme for Digital	30

Capital Programme 2019/20

Category 2 Projects

Projects	2019/20 Total £000
Carbon Management Programme	100
Corporate Security Systems Replacement (including CCTV)	400
Fastlink Western Approach	500
Smart & Integrated Ticketing	100
Transport Improvements to Support Low Emission Zones	250
Total Category 2 Programme for Projects	1,350

Subway	2019/20 Total £000
Subway Infrastructure	
Tunnel & Infrastructure Works	700
Subway Operations	
Broomloan Depot Improvements	450
Maintenance Planning System Improvements	50
New and Enhanced Plant & Equipment	200
Queen Street Subway Interchange Improvements	50
Station Minor Works	200
Wheel / Rail Interface Improvements	200
Total Category 2 Programme for Subway	1,850

Category 2 Programme	5,705
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Capital Programme 2019/20

Category 2 Projects – Local Authorities and Others

East Ayrshire	2019/20 Total £000
A76 Multi-Modal Corridor Improvements	50
Bellfield Interchange Improvements	50
Crosshouse to Dundonald Cycle Route	40
Darvel to Loudonhill to South Lanarkshire Cycle Route	40
Fenwick Public Transport Improvements	50
Kilmarnock Bus Park & Ride	50
Kilmarnock Town Centre Cycle Network	100
Make It Kilmarnock Sustainable Transport Improvements	100
Total Category 2 Programme for East Ayrshire	480

North Ayrshire	2019/20 Total £000
A841 Brodick to Lochranza Ferry Link Upgrade	200
B714 Route Improvements	300
Brodick to Corrie Cycle Path	200
Irvine Station Interchange Improvements	30
Kilwinning Community Links	200
Pennyburn Roundabout Improvements	25
Total Category 2 Programme for North Ayrshire	955

North Lanarkshire	2019/20 Total £000
Airdrie Sustainable Transport Programme	15
Coatbridge Sustainable Transport Programme	15
Total Category 2 Programme for North Lanarkshire	30

Capital Programme 2019/20

Category 2 Projects – Local Authorities and Others

Renfrewshire	2019/20 Total £000
Bishopton Village Cycle Route	250
Renfrew to Glasgow Cycle Route	405
Total Category 2 Programme for Renfrewshire	655

South Ayrshire	2019/20 Total £000
Barassie Station Park & Ride	20
Total Category 2 Programme for South Ayrshire	20

West Dunbartonshire	2019/20 Total £000
Bonhill Bridge Junction Capacity Improvement	280
Bus Route Signal Upgrades (A814 Duntocher Road)	180
Kilbowie Roundabout Improvements	100
Total Category 2 Programme for West Dunbartonshire	560

Local Authorities and Others Category 2 Programme	2,700
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Total Category 2 Programme	8,405
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Indicative Capital Programme 2020/21 and 2021/22

Category 1 Projects

Bus Operations	2020/21 Total £000	2021/22 Total £000
Buchanan Bus Station Improvements	270	50
Bus Stops and Shelters Upgrade Programme	750	750
Expansion of Real Time Bus Information	250	250
Purchase of Buses and Operational Vehicles	50	50
Total Category 1 Programme for Bus Operations	1,320	1,100

Corporate	2020/21 Total £000	2021/22 Total £000
Capitalised Salaries	75	75
Total Category 1 Programme for Corporate	75	75

Customer Standards	2020/21 Total £000	2021/22 Total £000
Advertising Infrastructure	50	50
Total Category 1 Programme for Customer Standards	50	50

Digital	2020/21 Total £000	2021/22 Total £000
Technical Refresh	75	75
Total Category 1 Programme for Digital	75	75

Indicative Capital Programme 2020/21 and 2021/22

Category 1 Projects

Projects	2020/21 Total £000	2021/22 Total £000
Corporate Security Systems Replacement (including CCTV)	2,100	175
Transport Planning Model Development	50	50
Total Category 1 Programme for Projects	2,150	225

Subway	2020/21 Total £000	2021/22 Total £000
Subway Infrastructure		
Tunnel & Infrastructure Works	1,065	330
Subway Modernisation		
Rolling Stock & New System: Management & Specialist Support	1,710	1,365
Rolling Stock & New System: Manufacture & Supply Agreement	28,072	17,928
Station Improvements	100	0
Subway Modernisation Programme Support	705	655
Subway Operations		
Broomloan Depot Improvements	50	50
New and Enhanced Plant & Equipment	50	50
Station Minor Works	75	75
Total Category 1 Programme for Subway	31,827	20,453

Category 1 Programme	35,497	21,978
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Indicative Capital Programme 2020/21 and 2021/22

Category 1 Projects – Local Authorities and Others

Argyll and Bute	2020/21	2021/22
	Total £000	Total £000
Bus Infrastructure Upgrades in Helensburgh Area	100	100
Helensburgh and Lomond Cycleways	100	100
Total Category 1 Programme for Argyll and Bute	200	200

East Ayrshire	2020/21	2021/22
	Total £000	Total £000
Bus Station Improvements	1,230	0
Quality Bus Infrastructure Improvements	40	40
Total Category 1 Programme for East Ayrshire	1,270	40

East Dunbartonshire	2020/21	2021/22
	Total £000	Total £000
A803 Corridor Improvements	50	50
Bus Infrastructure Improvements	50	50
Walking and Cycling Off-Road Network Improvements	150	150
Total Category 1 Programme for East Dunbartonshire	250	250

East Renfrewshire	2020/21	2021/22
	Total £000	Total £000
Bus Infrastructure Improvements	100	100
Pedestrian and Cycling Improvements	100	100
Total Category 1 Programme for East Renfrewshire	200	200

Glasgow	2020/21	2021/22
	Total £000	Total £000
Battlefield Road Bus Route Junction Improvements	150	0
Bus Traffic Route Priority Upgrades	100	100
City-wide Bus Stop Enhancements	200	200
Paisley Road West Bus Corridor Improvements	100	100
Pollok Bus Corridor Improvements	950	950
Pollokshields / Mosspark Sustainable Transport Improvements	100	100
Total Category 1 Programme for Glasgow	1,600	1,450

Indicative Capital Programme 2020/21 and 2021/22

Category 1 Projects – Local Authorities and Others

Inverclyde	2020/21 Total £000	2021/22 Total £000
Cycle Route Improvements	150	150
Greenock Town Centre Improvements	150	150
Improve Traffic Management System Inverclyde (UTC system)	270	0
Pedestrian Crossing Accessibility Improvements	100	200
Port Glasgow Access Improvements	230	0
Quality Bus Corridor Improvements	50	50
Total Category 1 Programme for Inverclyde	950	550

North Ayrshire	2020/21 Total £000	2021/22 Total £000
Ardrossan Harbour Interchange	400	0
Bus Corridor Improvements	70	70
Bus Route Congestion Reduction Measures	200	0
Cumbrae Ferry Bus Stop and Queuing Facilities	250	0
Irvine Cycle Friendly Town	250	0
Total Category 1 Programme for North Ayrshire	1,170	70

North Lanarkshire	2020/21 Total £000	2021/22 Total £000
A73 Carlisle Road Junction Improvements	975	0
Bus Infrastructure Improvements	100	100
Motherwell Station / Interchange Improvements	500	0
Motherwell Station Park & Ride Expansion	15	0
Total Category 1 Programme for North Lanarkshire	1,590	100

Renfrewshire	2020/21 Total £000	2021/22 Total £000
Renfrewshire Bus Corridor Improvements	300	300
Total Category 1 Programme for Renfrewshire	300	300

Indicative Capital Programme 2020/21 and 2021/22

Category 1 Projects – Local Authorities and Others

South Ayrshire	2020/21 Total £000	2021/22 Total £000
Ayrshire / Prestwick SQP Infrastructure Improvements	50	50
Coylton Sustainable Transport Improvements	40	0
Local Cycle Network Improvements	350	150
Total Category 1 Programme for South Ayrshire	440	200

South Lanarkshire	2020/21 Total £000	2021/22 Total £000
Bus Infrastructure Improvements QBC (various routes)	100	100
Bus Route Congestion Reduction Measures	330	330
Cambsuslang Station Park & Ride	500	500
Lanark Interchange Improvements	350	385
National Strategic Cycle Routes	345	345
Route Action Plans (various routes)	300	300
Total Category 1 Programme for South Lanarkshire	1,925	1,960

West Dunbartonshire	2020/21 Total £000	2021/22 Total £000
A814 Congestion Reduction Measures	200	200
Bus Infrastructure Improvements	100	100
Clydebank Transport Improvements	150	150
Total Category 1 Programme for West Dunbartonshire	450	450

Local Authorities and Others Category 1 Programme	10,345	5,770
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Total Category 1 Programme	45,842	27,748
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Indicative Capital Programme 2020/21 and 2021/22

Category 2 Projects

Bus Operations	2020/21	2021/22
	Total £000	Total £000
Buchanan Bus Station Improvements	275	275
Bus Stops and Shelters Upgrade Programme	250	250
Improved Interchanges for Access to Healthcare	50	50
Purchase of Buses and Operational Vehicles	1,000	1,000
Total Category 2 Programme for Bus Operations	1,575	1,575

Customer Standards	2020/21	2021/22
	Total £000	Total £000
Advertising Infrastructure	150	0
Total Category 2 Programme for Customer Standards	150	0

Digital	2020/21	2021/22
	Total £000	Total £000
Corporate Website Redevelopment	75	0
Total Category 2 Programme for Digital	75	0

Indicative Capital Programme 2020/21 and 2021/22

Category 2 Projects

Projects	2020/21	2021/22
	Total £000	Total £000
Carbon Management Programme	100	0
Corporate Security Systems Replacement (including CCTV)	500	0
Fastlink Western Approach	3,000	2,500
Smart & Integrated Ticketing	100	100
Transport Improvements to Support Low Emission Zones	1,000	750
Total Category 2 Programme for Projects	4,700	3,350

Subway	2020/21	2021/22
	Total £000	Total £000
Subway Infrastructure		
Tunnel & Infrastructure Works	2,050	1,350
Subway Operations		
Broomloan Depot Improvements	450	100
Maintenance Planning System Improvements	50	50
New and Enhanced Plant & Equipment	950	750
Queen Street Subway Interchange Improvements	50	0
Secure Mobile Operational Communications System	750	750
Station Minor Works	150	150
Wheel / Rail Interface Improvements	250	0
Total Category 2 Programme for Subway	4,700	3,150

Category 2 Programme	11,200	8,075
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Indicative Capital Programme 2020/21 and 2021/22

Category 2 Projects – Local Authorities and Others

East Ayrshire	2020/21	2021/22
	Total £000	Total £000
A76 Multi-Modal Corridor Improvements	100	100
Bellfield Interchange Improvements	50	0
Crosshouse to Dundonald Cycle Route	250	250
Darvel to Loudonhill to South Lanarkshire Cycle Route	100	100
Fenwick Public Transport Improvements	100	100
Kilmarnock Bus Park & Ride	100	50
Kilmarnock Town Centre Cycle Network	100	100
Make It Kilmarnock Sustainable Transport Improvements	100	0
Total Category 2 Programme for East Ayrshire	900	700

North Ayrshire	2020/21	2021/22
	Total £000	Total £000
A841 Brodick to Lochranza Ferry Link Upgrade	200	0
B714 Route Improvements	300	300
Brodick to Corrie Cycle Path	100	0
Total Category 2 Programme for North Ayrshire	600	300

North Lanarkshire	2020/21	2021/22
	Total £000	Total £000
Airdrie Sustainable Transport Programme	75	75
Coatbridge Bus Hub	250	0
Coatbridge Sustainable Transport Programme	75	75
Total Category 2 Programme for North Lanarkshire	400	150

Indicative Capital Programme 2020/21 and 2021/22

Category 2 Projects – Local Authorities and Others

South Ayrshire	2020/21 Total £000	2021/22 Total £000
Barassie Station Park & Ride	80	0
Total Category 2 Programme for South Ayrshire	80	0

West Dunbartonshire	2020/21 Total £000	2021/22 Total £000
Bus Route Signal Upgrades (A814 Duntocher Road)	180	0
Total Category 2 Programme for West Dunbartonshire	180	0

Local Authorities and Others Category 2 Programme	2,160	1,150
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Total Category 2 Programme	13,360	9,225
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