Committee report



Revenue Monitoring Report as at 20 July 2019, Period 4

Committee Strategy & Programmes

Date of meeting 30 August 2019 Date of report 9 August 2019

Report by Assistant Chief Executive

1. Object of report

To advise members of the committee of the revenue expenditure incurred as at the end of Period 4 (20 July 2019) and the projected outturn for the current financial year.

2. 2019/20 Current Position

The Partnership core revenue budget for 2019/20 was set at £36.500 million.

In 2019/20 the savings programme and patronage/income growth continue to be driven through strongly. The main variances are highlighted in Appendix 1 with detailed departmental revenue monitoring reports at Appendix 2.

SPT has made significant savings under employee costs through the continued review of services to ensure that the organisation continues to deliver in the most efficient and effective manner. Although, SPT has recently filled a number of posts, due to the time lag of recruitment and the ongoing bus restructure it is likely that a number of posts will remain vacant during this financial year.

At Period 4, Subway income is over recovered by £0.177m or 3%. However at this stage, the year end forecast remains on budget. To date in 2019/20, although Subway income is over recovered, there is not a consistent week to week upward trend. As previously indicated to Committee, the student market, returning in August/September, provides one of the peak patronage points of the year and one of the key indicators of patronage and income for the year as a whole. Therefore, at this stage it is deemed prudent to forecast Subway income to budget until information is available on August and September patronage.

Members are advised that SPT is required to achieve a break-even position by year end. It is proposed not to effect any virements at this stage, thus allowing for more certainty on year end outturns. In particular, the revenue and capital programme outturn positions need to be managed on a complementary basis, with particular consideration of support to Subway modernisation. This is continually reviewed during each financial year, allowing trends and delivery to be more fully established for the financial year. Thereafter, firm proposals for achieving a year end break-even position utilising the forecast net income growth/savings will be submitted to a future committee.

3. Conclusions

Having taken account of all SPT service priorities across the revenue and capital programmes, a positive variance of £0.873m is forecast at this stage. All expenditure heads will continue to be monitored to ensure this positive variance is achieved and the required year end break-even position will be achieved at year end.

4. Committee action

The committee is recommended to:

 note the projected outturn position on the information available at the end of Period 4.

5. Consequences

Policy consequences None.
Legal consequences None.

Financial consequences As outlined in the report.

Personnel consequences None.

Equalities consequences None.

Risk consequences None.

NameValerie DavidsonNameGordon MaclennanTitleAssistant Chief ExecutiveTitleChief Executive

For further information, please contact Neil Wylie, Director of Finance & HR, on 0141 333 3380.

Appendix 1: Major forecast variances as at Period 4, 20 July 2019



Ref	Subjective Heading	Saving / (Overspend)	Variance Description
1	Employee Costs	£673,000	The projected underspend reflects savings from vacancies in the current establishment.
2	Interest Received	£200,000	The forecast overachievement is due to continued close management of cash balances, which currently remain higher than long term forecasts as detailed in SPT's Treasury Management reports.
Net	forecast saving / (overspend)	£873,000	

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Chief Executive

Cabinet

Total Chief Executive

Operations

Subway Bus Operations Projects Health and Safety Customer Standards

Total Operations

Business Support

Finance
Digital
Human Resources
Legal Services
Business Support
Elected Members
Contact Centre
Corporate

Total Business Support

Contribution to Subway Fund

Net Total

Committee Report by Division

	Year to D	ate	
Actual	Budget	Variance	Variance %
136,467	138,423	1,956	1%
,	,		
136,467	138,423	1,956	1%
(87,434)	678,391	765,824	113%
4,530,480	5,028,426	497,947	10%
255,740	291,415	35,675	12%
48,923	49,112	189	0%
162,961	172,371	9,410	5%
4,910,670	6,219,715	1,309,045	21%
395,956	457,649	61,693	13%
340,422	375,410	34,988	9%
77,467	82,800	5,333	6%
84,670	148,625	63,954	43%
73,538	79,783	6,245	8%
14,504	19,352	4,848	25%
131,022	137,916	6,894	5%
134,152	319,462	185,309	58%
1,251,731	1,620,995	369,264	23%
3,707,260	3,707,260	0	0%
10,006,127	11,686,392	1,680,265	14%

Annual Budget				
Projected Outturn	Annual Budget	Variance	Variance %	
449,875	449,875	-	0%	
449,875	449,875	-	0%	
423,720 46,002,385	723,720	300,000	41%	
16,092,385 852,099	16,342,385 947,099	250,000 95,000	2% 10%	
159,614 560,206	159,614 560,206	- -	0% 0%	
18,088,023	18,733,023	645,000	3%	
1,392,358	1,487,358	95,000	6%	
1,182,082 269,099 368,030	1,220,082 269,099 483,030	38,000 - 115,000	3% 0% 24%	
234,294 62,893	259,294 62,893	25,000	10% 0%	
398,226 1,133,250	448,226 1,038,250	50,000 (95,000)	11% (9%)	
5,040,233	5,268,233	228,000	4%	
12,048,594	12,048,594	-	0%	
35,626,726	36,499,726	873,000	2%	



Revenue Monitoring Report

or Year 19/20 Period 4 ending 20-Jul-2019

		Year to	Date	
EXPENDITURE	Actual	Budget	Variance	Variance %
EXPENDITORE				
Employee Costs				
Salaries	4,899,575	5,323,472	423,896	8%
Overtime	134,369	209,530	75,161	36%
Other Employee Costs	1,661,580	1,695,100	33,520	2%
Sub Total Employee Costs	6,695,525	7,228,102	532,577	7%
Property Costs				
Electricity	483,736	519,134	35,397	7%
Repairs and Maintenance	84,527	128,308	43,780	34%
Property Insurance Other Property Costs	94,566 979,970	90,769 1,070,376	(3,797) 90,406	(4%) 8%
Other Property Costs	979,970	1,070,376	90,406	0%
Sub Total Property Costs	1,642,799	1,808,586	165,787	9%
Supplies & Services	513,329	686,880	173,551	25%
Transport & Plant Costs	25,903	44,969	19,066	42%
Third Party Payments				
Bus Operator Payments	3,958,179	4,240,089	281,909	7%
Communications	77,404	108,462	31,058	29%
Other Third Party Payments	1,567,526	1,744,042	176,516	10%
Sub Total Third Party Payments	5,603,109	6,092,592	489,483	8%
Financing Costs				
Contribution to Subway Fund	3,707,260	3,707,260	0	0%
Contribution to Capital Funded from Revenue	-	-	-	
Sub Total Financing Costs	3,707,260	3,707,260	0	0%
TOTAL EXPENDITURE	18,187,925	19,568,389	1,380,464	7%
INCOME				
Subway Income	(6,296,534)	(6,119,062)	177,473	(3%)
Bus Operations Income	(806,683)	(809,247)	(2,565)	0%
Agency Fee Income Interest Received	(441,612) (508,583)	(454,918) (369,231)	(13,306) 139,352	3% (38%)
Other Income	(128,385)	(129,538)	(1,153)	1%
TOTAL INCOME	(8,181,797)	(7,881,996)	299,801	(4%)
Net Total	10 006 127	11 696 202	1 690 265	1.40/
NEL TOLAL	10,006,127	11,686,392	1,680,265	14%

	Annual Budget				
Projected Outturn	Annual Budget	Variance	Variance %		
16,696,283	17,301,283	605,000	3%	1	
680,972 5,441,077	680,972 5,509,077	68,000	0% 1%	2 1	
22,818,332	23,491,332	673,000	3%		
1,687,184	1,687,184	_	0%	3	
417,000	417,000	-	0%	3	
295,000	295,000	-	0%		
3,478,720	3,478,720	-	0%	3	
5,877,905	5,877,905	-	0%		
2,232,359	2,232,359	-	0%	4	
146,150	146,150	-	0%	3	
13,780,288	13,780,288	-	0%	5	
352,500 5,668,135	352,500 5,668,135	-	0% 0%	3	
19,800,924	19,800,924	-	0%		
12,048,594 -	12,048,594 -	- -	0%		
12,048,594	12,048,594	-	0%		
62,924,263	63,597,263	673,000	1%		
(21,368,000)	(21,368,000)	-	0%	6	
(2,630,054)	(2,630,054)	-	0%		
(1,478,484) (1,400,000)	(1,478,484) (1,200,000)	200,000	0% (17%)	7	
(421,000)	(421,000)	-	0%	,	
(27,297,538)	(27,097,538)	200,000	(1%)		
35,626,726	36,499,726	873,000	2%		

- 1. As a result of vacant posts in the establishment.
- 2. Due to close management of overtime.
- Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Current position due to timing issues in respect of expenditure/budget phasing. Outturn reflects projected under recovery of capitalised salaries under Projects and additional agency staff costs under Contact Centre.
- 5. Current positiion following the last Partnership Committee. This is subject to change due to ongoing movements in the bus market.
- 6. Over recovery of income achieved to P4 due to increased ticket prices and patronage. However, this has not been projected to year end as it is too early in the year to establish if this trend is sustainable.
- 7. Current position due to close management of cash balances, which currently remain higher than long term forecasts as detailed in SPT's Treasury Management reports.



Employee Costs

Salaries Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Cabinet

	Year to	Date	
Actual	Budget	Variance	Variance %
102 282	102 671	(712)	(19/)
103,383 32,843	102,671 32,675	(712) (168)	(1%) (1%)
136,226	135,346	(880)	(1%)
26	1,538	1,512	98%
214	1,538	1,324	86%
136,467	138,423	1,956	1%
136,467	138,423	1,956	1%

	Annual E	Budget	
Projected Outturn	Annual Budget	Variance	Variance %
333,682 106,193	333,682 106,193	<u>-</u>	0% 0%
439,875	439,875	-	0%
5,000	5,000	-	0%
5,000	5,000	-	0%
449,875	449,875	-	0%
449,875	449,875	-	0%



Committee Report by Directorate - Subway

For Year 19/20 Period 4 ending 20-Jul-2019

	Year to Date			
EVDENDITUDE	Actual	Budget	Variance	Variance %
EXPENDITURE				
Employee Costs				
Salaries	2,621,132	2,795,781	174,649	6%
Overtime	128,763	186,914	58,151	31%
Other Employee Costs	769,086	808,122	39,036	5%
Sub Total Employee Costs	3,518,982	3,790,818	271,836	7%
Property Costs				
Electricity	414,526	448,646	34,120	8%
Property Insurance	94,566	83,077	(11,489)	(14%)
Other Property Costs	548,879	583,268	34,389	6%
Sub Total Property Costs	1,057,971	1,114,990	57,019	5%
Supplies & Services	599,085	739,295	140,210	19%
Transport & Plant Costs	6,675	6,154	(521)	(8%)
Third Party Payments				
Bus Operator Payments	6,956	6,154	(802)	(13%)
Other Third Party Payments	1,019,432	1,140,042	120,610	11%
Sub Total Third Party Payments	1,026,388	1,146,195	119,807	10%
TOTAL EXPENDITURE	6,209,101	6,797,452	588,352	9%
INCOME				
Subway Income	(6,296,534)	(6,119,062)	177,473	(3%)
TOTAL INCOME	(6,296,534)	(6,119,062)	177,473	(3%)
Net Total	(87,434)	678,391	765,824	113%

	Annual Bud	get		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
8,836,290	9,086,290	250,000	3%	1
607,472	607,472	-	0%	2
2,576,397	2,626,397	50,000	2%	1
12,020,158	12,320,158	300,000	2%	
1,458,098	1,458,098	-	0%	3
270,000	270,000	-	0%	
1,895,620	1,895,620	-	0%	3
2 622 710	3,623,719		00/	
3,623,719	3,623,719	-	0%	
2,402,708	2,402,708	-	0%	3
20,000	20,000		00/	
20,000	20,000	-	0%	
20,000	20,000	-	0%	_
3,705,135	3,705,135	-	0%	3
3,725,135	3,725,135	-	0%	
	-, -,			
21,791,720	22,091,720	300,000	1%	
21,731,720	22,031,120	550,550	170	
(04,000,655)	(0.4.000.00)			
(21,368,000)	(21,368,000)	-	0%	4
(21,368,000)	(21,368,000)	-	0%	
(=1,222,300)				
423,720	723,720	300,000	41%	

- 1. As a result of vacant posts in the establishment some of which are in the process of being recruited.
- 2. Due to close management of overtime.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Over recovery of income achieved to P4 due to increased ticket prices and patronage. However, this has not been projected to year end as it is too early in the year to establish if this trend is sustainable. P4 Revenue Report S+P Final August 2019



Committee Report by Directorate - Bus Operations

For Year 19/20 Period 4 ending 20-Jul-2019

	Year to Date			
	Actual	Budget	Variance	Variance %
EXPENDITURE				
Employee Costs				
Salaries	701,454	809,472	108,018	13%
Overtime	(309)	15,538	15,847	102%
Other Employee Costs	200,879	234,856	33,977	14%
Sub Total Employee Costs	902,024	1,059,866	157,842	15%
Property Costs				
Electricity	56,153	58,642	2,489	4%
Repairs and Maintenance	81,233	114,462	33,229	29%
Property Insurance	-	4,615	4,615	100%
Other Property Costs	325,479	375,354	49,875	13%
Sub Total Property Costs	462,864	553,073	90,209	16%
Supplies & Services	(993)	22,462	23,454	104%
Transport & Plant Costs	17,097	28,031	10,934	39%
Third Party Payments				
Bus Operator Payments	3,951,223	4,157,012	205,789	5%
Communications	371	1,231	860	70%
Other Third Party Payments	53,096	65,538	12,442	19%
Sub Total Third Party Payments	4,004,690	4,223,781	219,091	5%
TOTAL EXPENDITURE	5,385,683	5,887,212	501,529	9%
	3,000,000	0,001,_1	301,020	
INCOME				
Bus Operations Income	(806,683)	(809,247)	(2,565)	0%
Agency Fee Income	(48,521)	(49,538)	(1,018)	2%
TOTAL INCOME	(855,203)	(858,786)	(3,583)	0%
Net Total	4,530,480	5,028,426	497,946	10%

	Annual B	udget		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
2,430,783 50,500	2,630,783 50,500	200,000	8% 0%	1 2
713,281	763,281	50,000	7%	1
3,194,564	3,444,564	250,000	7%	
190,586	190,586	_	0%	
372,000	372,000	-	0%	3
15,000	15,000	-	0%	
1,219,900	1,219,900	-	0%	3
1,797,486	1,797,486	-	0%	
73,000	73,000	-	0%	3
91,100	91,100	-	0%	
13,510,288	13,510,288	-	0%	4
4,000	4,000	-	0%	
213,000	213,000	-	0%	
13,727,289	13,727,289	-	0%	
18,883,439	19,133,439	250,000	1%	
(2,630,054)	(2,630,054)	-	0%	
(161,000)	(161,000)	-	0%	
(2,791,054)	(2,791,054)	-	0%	
16,092,385	16,342,385	250,000	2%	

- 1. As a result of vacant posts in the establishment and displaced staff moved to corporate
- 2. Due to close management of overtime.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Current position following the last Partnership Committee. This is subject to change due to ongoing movements in the bus market.



Committee Report by Directorate - Projects

For Year 19/20 Period 4 ending 20-Jul-2019

EXPENDITURE
Employee Costs
Salaries Other Employee Costs
Sub Total Employee Costs
Supplies & Services
Transport & Plant Costs
Third Party Payments
Communications
Sub Total Third Party Payments
TOTAL EXPENDITURE
Net Total

Notes		udget	Annual B			Date	Year to	
	Variance %	Variance	Annual Budget	Projected Outturn	Variance %	Variance	Budget	Actual
1	5% 4%	75,000 20,000	1,438,109 445,232	1,363,109 425,232	11% 10%	48,209 13,342	442,495 136,994	394,287 123,652
	5%	95,000	1,883,341	1,788,341	11%	61,551	579,490	517,939
1	0% 0%	-	(958,742) 15,000	(958,742) 15,000	8% 82%	(24,626) 3,774	(294,998) 4,615	(270,372) 842
2	0%	-	7,500	7,500	(218%)	(5,024)	2,308	7,332
	0%	-	7,500	7,500	(218%)	(5,024)	2,308	7,332
	10%	95,000	947,099	852,099	12%	35,675	291,415	255,740
	10%	95,000	947,099	852,099	12%	35,675	291,415	255,740

- 1. Due to vacant posts in the current establishment. Savings in employee costs are partially offset by a year to date under recovery of capitalised salaries under supplies and services.
- 2. Yearly subscription will reflect year-end budget amount



Employee Costs

Salaries Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Health and Safety

Year to Date					
Actual	Actual Budget		Variance %		
37,325	37,603	278	1%		
11,384	11,263	(121)	(1%)		
48,709	48,866	157	0%		
-	185	185	100%		
214	62	(152)	(248%)		
48,923	49,112	189	0%		
48,923	49,112	189	0%		

	Annual E	Budget	
Projected Outturn	-		Variance %
122,208 36,606	122,208 36,606	- -	0% 0%
158,814	158,814	-	0%
600	600	-	0%
200	200	-	0%
159,614	159,614	-	0%
159,614	159,614	-	0%



Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Customer Standards

	Year to Date					
Actual	Budget	Variance	Variance %			
118,632	118,530	(102)	(0%)			
2,090 35,658	4,615 35,072	2,525 (586)	55% (2%)			
·						
156,381	158,217	1,837	1%			
6,580	13,846	7,266	52%			
_	308	308	100%			
162,961	172,371	9,410	5%			
	,	•				
162,961	172,371	9,410	5%			

	Annual E	Budget	
Projected Outturn	-		Variance %
385,223	385,223	-	0%
15,000	15,000	-	0%
113,983	113,983	-	0%
514,206	514,206	-	0%
45,000	45,000	-	0%
1,000	1,000	-	0%
560,206	560,206	-	0%
560,206	560,206	-	0%

Notes



Committee Report by Directorate - Finance

For Year 19/20 Period 4 ending 20-Jul-2019

EXPENDITURE

Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

Net Total

	- 4		
N	OT (JG.	

1. As a result of vacant posts in the establishment.

Year to Date				
Actual	Budget	Variance	Variance %	
301,423 (43) 88,557	342,400 154 98,664	40,976 196 10,107	12% 128% 10%	
389,938	441,218	51,280	12%	
3,553	9,846	6,293	64%	
163	431	268	62%	
2,302	6,154	3,852	63%	
2,302	6,154	3,852	63%	
395,956	457,649	61,693	13%	
395,956	457,649	61,693	13%	

Annual Budget					
Projected					
Outturn	Annual Budget	Variance	Variance %		
1,037,800	1,112,800	75,000	7%		
500	500	-	0%		
300,659	320,659	20,000	6%		
1,338,958	1,433,958	95,000	7%		
,,,,,,,,,,	1,100,000	,	. , .		
32,000	32,000	_	0%		
32,000	32,000	_	0 78		
1,400	1,400	-	0%		
20,000	20,000		0%		
20,000	20,000	-	0%		
20,000	20,000	-	0%		
1,392,358	1,487,358	95,000	6%		
1,002,000	1,401,000	33,000	070		
1,392,358	1,487,358	95,000	6%		



Committee Report by Directorate - Digital

For Year 19/20 Period 4 ending 20-Jul-2019

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Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

Net Total

Year to Date					
Actual	Actual Budget Variance		Variance %		
257,885	280,688 923	22,802 923	8% 100%		
73,591	82,753	9,162	11%		
331,476	364,364	32,887	9%		
4,688	9,046	4,359	48%		
151	2,000	1,849	92%		
4,107	-	(4,107)			
4,107	-	(4,107)			
340,422	375,410	34,988	9%		
340,422	375,410	34,988	9%		

Annual Budget				
Projected				
Outturn	Annual Budget	Variance	Variance %	
882,236	912,236	30,000	3%	1
3,000	3,000	-	0%	
255,946	268,946	13,000	5%	1
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 404 400	40.000	40/	
1,141,182	1,184,182	43,000	4%	
29,400	29,400	-	0%	
6,500	6,500	-	0%	
5,000	_	(5,000)		2
,,,,,		(=,===)		_
5,000	-	(5,000)		
1,182,082	1,220,082	38,000	3%	
.,.52,362	.,,	23,200	070	
1,182,082	1,220,082	38,000	3%	

- 1. As a result of vacant posts in the establishment some of which have recently been recruited.
- 2. Consultancy support in relation to the development of SPT microsites.



Employee Costs

Salaries Other Employee Costs

Sub Total Employee Costs

Supplies & Services

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Human Resources

Year to Date					
Actual	Budget	Variance	Variance %		
58,204	61,937	3,733	6%		
17,897	18,709	812	4%		
76,101	80,646	4,545	6%		
1,366	2,154	788	37%		
77,467	82,800	5,333	6%		
77,467	82,800	5,333	6%		

		Annual E	Budget	
	Projected Outturn	Annual Budget	Variance	Variance %
	201,294 60,805	201,294 60,805	- -	0% 0%
ŀ	262,099	262,099	-	0%
	7,000	7,000	-	0%
	269,099	269,099	-	0%
ľ	269,099	269,099	-	0%



Committee Report by Directorate - Legal Services

For Year 19/20 Period 4 ending 20-Jul-2019

EXPENDITURE

Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

Notes:

1. As a result of vacant posts in the establishment.

	Year to	Date	
Actual	Budget	Variance	Variance %
68,206	113,527	45,321	40%
- 20,035	- 34,221	- 14,186	41%
88,241	147,748	59,507	40%
(3,621)	615	4,237	688%
51	262	211	80%
84,670	148,625	63,954	43%
84,670	148,625	63,954	43%

	Annual E	Budget		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
278,963	368,963	90,000	24%	1
86,218	- 111,218	25,000	22%	1
365,180	480,180	115,000	24%	
2,000	2,000	-	0%	
850	850	-	0%	
368,030	483,030	115,000	24%	
368,030	483,030	115,000	24%	



Committee Report by Directorate - Business Support

For Year 19/20 Period 4 ending 20-Jul-2019

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Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

	Year to	Date	
Actual	Budget	Variance	Variance %
55,375	60,515	5,140	8%
(30) 17,220	- 18,499	30 1,279	7%
72,565	79,014	6,449	8%
876	615	(261)	(42%)
97	154	57	37%
73,538	79,783	6,245	8%
73,538	79,783	6,245	8%

	Annual E	Budget		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
176,673	196,673	20,000	10%	1
- 55,121	60,121	5,000	8%	1
231,794	256,794	25,000	10%	
2,000	2,000	-	0%	
500	500	-	0%	
234,294	259,294	25,000	10%	
234,294	259,294	25,000	10%	

Notes

1. As a result of displaced staff being moved to corporate.



Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Elected Members

	Year to	Date	
Actual	Budget	Variance	Variance %
14,239	16,736	2,497	15%
265	1,385	1,120	81%
-	1,231	1,231	100%
-	1,231	1,231	100%
14,504	19,352	4,848	25%
14,504	19,352	4,848	25%

	Annual B	Budget	
Projected Outturn	Annual Budget	Variance	Variance %
54,393	54,393	-	0%
4,500	4,500	-	0%
4,000	4,000	-	0%
4,000	4,000	-	0%
62,893	62,893	-	0%
62,893	62,893	-	0%

8%

0%

8%

8%

0%

0%

0%

0%

7%

0%

0%

11%

2

3

Variance %

Annual Budget

Variance

40,000

10,000

50,000

50,000

50,000



Committee Report by Directorate - Contact Centre

For Year 19/20 Period 4 ending 20-Jul-2019

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Employee Costs

Salaries Overtime

Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

INCOME

Agency Fee Income

TOTAL INCOME

Net Total

Annual			Date	Year to	
	Projected Outturn	Variance %	Variance	Budget	Actual
	473,022	15%	23,034	157,853	134,819
	4,500 120,388	(182%) 8%	(2,523) 3,242	1,385 40,119	3,907 36,877
,388 130,388	120,366	8%	3,242	40,119	30,877
,910 647,910	597,910	12%	23,754	199,357	175,603
,700 62,700	62,700	(111%)	(21,451)	19,292	40,743
100 100	100	(142%)	(44)	31	74
100	100	(14270)	(++)	31	'-
5,000 55,000	55,000	100%	16,923	16,923	-
5,000 55,000	55,000	100%	16,923	16,923	-
740 765 740	745 740	8%	40.483	225 602	246 420
765,710	715,710	8%	19,183	235,603	216,420
484) (317,484)	(317,484)	13%	(12,289)	(97,687)	(85,399)
404) (247.404)	(247.404)	400/	(42.200)	(07.607)	(0E 200)
484) (317,484)	(317,484)	13%	(12,289)	(97,687)	(85,399)
,226 448,226	398,226	5%	6,894	137,916	131,022

- 1. Due to vacant posts in the current establishment. Savings in employee costs are partially offset by costs associated with agency staff shown under supplies and services.
- 2. Current position due to timing issues in respect of expenditure/budget phasing.
- 3. Relates to under recovery of concessionary travel admin cost recharge. The recharge for concessionary travel is based on actual costs incurred and therefore there is no overall loss to the organisation.



Committee Report by Directorate - Corporate

For Year 19/20 Period 4 ending 20-Jul-2019

	Year to Date			Annual Budget				
	Actual	Budget	Variance	Variance %	Projected Outturn	Annual Budget	Variance	Variance %
EXPENDITURE								
Employee Costs								
Salaries	47,450	-	(47,450)		175,000	-	(175,000)	
Overtime Other Employee Costs	(11) 233,900	143,154	11 (90,746)	(63%)	590,250	465,250	(125,000)	(27%)
Sub Total Employee Costs	281,340	143,154	(138,186)	(97%)	765,250	465,250	(300,000)	(64%)
Property Costs								
lectricity	13,058	11,846	(1,211)	(10%)	38,500	38,500	-	0%
epairs and Maintenance	3,295	13,846	10,552	76%	45,000	45,000	-	0%
Property Insurance Other Property Costs	- 105,612	3,077 111,754	3,077 6,142	100% 5%	10,000 363,200	10,000 363,200	-	0% 0%
other Property Costs	103,012	111,754	0,142	376	303,200	303,200	_	0 70
Sub Total Property Costs	121,964	140,523	18,559	13%	456,700	456,700	-	0%
Supplies & Services	117,159	146,246	29,088	20%	475,300	475,300	-	0%
ransport & Plant Costs	61	-	(61)		-	-	-	
hird Party Payments								
us Operator Payments	-	76,923	76,923	100%	250,000	250,000	-	0%
Communications	69,701	104,923	35,222	34%	341,000	341,000	-	0%
ther Third Party Payments	488,589	514,154	25,565	5%	1,666,000	1,671,000	5,000	0%
ub Total Third Party Payments	558,290	696,000	137,710	20%	2,257,000	2,262,000	5,000	0%
inancing Costs								
Contribution to Subway Fund	3,707,260	3,707,260	0	0%	12,048,594	12,048,594	-	0%
Sub Total Financing Costs	3,707,260	3,707,260	0	0%	12,048,594	12,048,594	-	0%
OTAL EXPENDITURE	4,786,073	4,833,183	47,110	1%	16,002,844	15,707,844	(295,000)	(2%)
NCOME								
gency Fee Income	(307,692)	(307,692)	(0)	0%	(1,000,000)	(1,000,000)	-	0%
nterest Received	(508,583)	(369,231)	139,352	(38%)	(1,400,000)	(1,200,000)	200,000	(17%)
ther Income	(128,385)	(129,538)	(1,153)	1%	(421,000)	(421,000)	-	0%
OTAL INCOME	(944,661)	(806,462)	138,199	(17%)	(2,821,000)	(2,621,000)	200,000	(8%)
Net Total	3,841,412	4,026,721	185,309	5%	13,181,844	13,086,844	(95,000)	(1%)

- 1. Salary costs associated with displaced staff due to recent bus restructure. These salaries are budgeted under Bus Operations.
- 2. The corporate employee costs budget includes a reduction in respect of staff turnover. Also includes costs associated with displaced staff as per note 1.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Although this budget has not been utilised at present there is a potential it will due to the vagaries of the current bus market and recent tender prices for contract renewals.
- 5. Current position due to close management of cash balances, which currently remain higher than long term forecasts as detailed in SPT's Treasury Management reports.