Committee report



Revenue Monitoring Report as at 12 October 2019, Period 7

Committee Strategy & Programmes

Date of meeting 22 November 2019 Date of report 5 November 2019

Report by Assistant Chief Executive

1. Object of report

To advise members of the committee of the revenue expenditure incurred as at the end of Period 7 (12 October 2019) and the projected outturn for the current financial year.

2. 2019/20 Current Position

The Partnership core revenue budget for 2019/20 was set at £36.500 million.

In 2019/20 the savings programme and patronage/income growth continue to be driven through strongly. The main variances are highlighted in Appendix 1 with detailed departmental revenue monitoring reports at Appendix 2.

SPT has made significant savings under employee costs through the continued review of services to ensure that the organisation continues to deliver in the most efficient and effective manner. Although, SPT has recently filled a number of posts and continues to recruit in key areas, due to the time lag of recruitment, a significant underspend is forecast this financial year.

At Period 7, Subway income is ahead of budget by £0.544m or 5%. Income banked to date has been reflected in the outturn position. However at this stage, the year end outturn does not forecast a further over recovery of income in the remaining periods as there continues to be fluctuations between weekly income figures in recent periods, and in comparison with the previous year, therefore making it difficult to ascertain a clear income trend to year end. This will continue to be reviewed in the remainder of the financial year to establish if current trends are sustainable.

As detailed in Appendix 1, there are other variances to the budget resulting in a positive variance at Period 7. It is proposed at this stage to allocate an additional £2m to the Subway Fund resulting in a net positive variance of £0.123m. Although the positive variance is welcome at this stage, there are various factors that could have a negative impact on SPT's year-end financial position:

- due to the age of the Subway system there is an increased potential for disruption, which could lead to extra cost pressures and reduced income levels;
- increased costs arising from the operational readiness work plan;

- continued pressure to support bus services in locations where commercial operators are withdrawing services; and
- SPT is facing increased inflationary pressures on all supply contracts.

The additional contribution of £2m to the Subway Fund will facilitate future capital and revenue spend on Subway Modernisation and the Subway, including Operational Readiness, as a whole.

The Subway Fund is an essential tool in the management of both revenue and Subway pressures during the Modernisation programme, when increased costs arising from the operation of two systems will require to be accommodated. SPT is aiming to ensure these costs do not fall on the local authorities within the SPT area. This increased contribution to the fund will allow SPT to be able to respond not only to the increased subway costs that are arising during the transition from old to new but it also anticipated that funds could be utilised in due course, if necessary, to support increased costs arising from bus market failures and support to local authority capital projects. These Subway transition costs are now being incurred, albeit at a low level at this stage, but are expected to ramp up over the coming financial years and the Subway Fund will be key to smoothing the impact on SPT's financial position in this period.

The recent Transport Bill contained provisions to allow SPT to hold reserves in support of all its functions, and an updated reserves policy will be presented to the Partnership following the enactment of the Bill.

3. Conclusions

Having taken account of all SPT service priorities across the revenue and capital programmes and the proposed contribution to the Subway Fund of £2m, a positive variance of £0.123m is forecast. All expenditure heads will continue to be monitored to ensure a year end break even position is achieved.

4. Committee action

The committee is recommended to:

- note the projected outturn position on the information available at the end of Period 7; and
- agree the proposed contribution to the Subway Fund of £2m.

5. Consequences

Policy consequences None.

Legal consequences None.

Financial consequences As outlined in the report.

Personnel consequences None.

Equalities consequences None.

Risk consequences None.

NameValerie DavidsonNameGordon MaclennanTitleAssistant Chief ExecutiveTitleChief Executive

For further information, please contact Neil Wylie, Director of Finance & HR, on 0141 333 3380.

Appendix 1: Major forecast variances as at Period 7, 12 October 2019



Ref	Subjective Heading	Saving / (Overspend)	Variance Description
1	Employee Costs	£1,312,500	The projected underspend reflects savings from vacancies in the current establishment. Although, SPT has recently filled a number of posts and continues to recruit in key areas, due to the time lag of recruitment, a significant underspend is forecast this financial year.
2	Subway Income	£500,000	Over recovery of income achieved to P7 due to steady patronage and increased ticket prices.
3	Interest Received	£350,000	The forecast overachievement is due to continued close management of cash balances, which currently remain higher than long term forecasts as detailed in SPT's Treasury Management reports.
4	Supplies and Services	(£40,000)	Reflects projected under recovery of capitalised salaries under Projects and additional agency staff costs under Contact Centre. Both of which are due to vacant posts in department establishments.
5	Contribution to Subway Fund	(£2,000,000)	The additional contribution of £2m to the Subway fund will facilitate future capital and revenue spend on Subway Modernisation and the Subway as a whole. The revised annual contribution is now £14,049 million, which keeps SPT on track for meeting its overall long term funding commitments.
Net forecast saving / (overspend) £122,500		£122,500	

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Committee Report by Division

For Year 19/20 Period 7 ending 12-Oct-2019

Chief Executive

Cabinet

Total Chief Executive

Operations

Subway
Bus Operations
Projects
Health and Safety
Customer Standards

Total Operations

Business Support

Finance
Digital
Human Resources
Legal Services
Business Support
Elected Members
Contact Centre
Corporate

Total Business Support

Contribution to Subway Fund

	Year to	Date	
Actual	Budget	Variance	Variance %
239,218	242,240	3,022	1%
239,218	242,240	3,022	1%
(604,875)	818,451	1,423,326	174%
8,334,499 567,983 85,662	8,918,106 509,976 85,946	583,607 (58,007) 284	7% (11%) 0%
287,052 8,670,321	301,650	1,963,808	18%
704,937 492,077	800,885 538,606	95,948 46,529	12% 9%
141,813	144,900	3,087	2%
149,803	260,093	110,290	42%
121,872	139,620	17,748	13%
25,591	33,866	8,274	24%
235,801	241,353	5,552	2%
254,318	559,058	304,739	55%
2,126,213	2,718,380	592,167	22%
6,487,704	6,487,705	0	0%
17,523,457	20,082,454	2,558,997	13%

Annual Budget					
Projected Outturn	Annual Budget	Variance	Variance %		
449,875	449,875	-	0%		
449,875	449,875	-	0%		
(481,280)	723,720	1,205,000	167%		
16,101,197	16,562,197	461,000	3%		
863,099	947,099	84,000	9%		
159,614	159,614	-	0%		
560,206	560,206	-	0%		
17,202,836	18,952,836	1,750,000	9%		
1,342,358	1,487,358	145,000	10%		
945,269	1,000,269	55,000	5%		
269,099	269,099	-	0%		
318,030	483,030	165,000	34%		
231,794	259,294	27,500	11%		
62,893	62,893	-	0%		
393,226	448,226	55,000	12%		
1,113,250	1,038,250	(75,000)	(7%)		
4,675,920	5,048,420	372,500	7%		
14,048,594	12,048,594	(2,000,000)	(17%)		
36,377,226	36,499,726	122,500	0%		



Revenue Monitoring Report

	Year to Date				
	Actual	Budget	Variance	Variance %	
EXPENDITURE					
Employee Costs					
Salaries	8,566,101	9,316,076	749,974	89	
Overtime	261,752	366,677	104,925	29%	
Other Employee Costs	2,886,528	2,966,426	79,898	3%	
Sub Total Employee Costs	11,714,381	12,649,179	934,798	7%	
Property Costs					
Electricity	878,656	908,484	29,828	3%	
Repairs and Maintenance	138,998	224,539	85,540	38%	
Property Insurance	173,512	158,846	(14,665)	(9%	
Other Property Costs	1,737,404	1,873,157	135,754	79	
Sub Total Property Costs	2,928,570	3,165,026	236,456	79	
Supplies & Services	1,049,800	1,202,040	152,239	13%	
Transport & Plant Costs	43,388	78,696	35,308	45%	
Third Party Payments					
Bus Operator Payments	7,273,592	7,420,155	146,563	29	
Communications	198,969	189,808	(9,162)	(5%	
Other Third Party Payments	2,797,126	3,052,073	254,947	89	
Sub Total Third Party Payments	10,269,688	10,662,036	392,348	4%	
Financing Costs					
Contribution to Subway Fund	6,487,704	6,487,705	0	0%	
Sub Total Financing Costs	6,487,704	6,487,705	0	0%	
TOTAL EXPENDITURE	32,493,531	34,244,680	1,751,149	5%	
INCOME					
Subway Income	(11,621,352)	(11,077,090)	544,262	(5%	
Bus Operations Income	(1,452,734)	(1,416,183)	36,551	(3%	
Agency Fee Income - Councils	(781,662)	(796,107)	(14,445)	29	
Interest Received	(889,501)	(646,154)	243,347	(38%	
Other Income	(224,824)	(226,692)	(1,868)	19	
TOTAL INCOME	(14,970,074)	(14,162,226)	807,847	(6%	
Net Total	17,523,457	20,082,454	2,558,997	13%	

	Annual Budget			
Projected Outturn	Annual Budget	Variance	Variance %	
Outturn	Annual Budget	variance	variance %	
16 176 202	17 201 202	1 125 000	7%	1
16,176,283 635,972	17,301,283 680,972	1,125,000 45,000	7% 7%	2
5,366,577	5,509,077	142,500	3%	1
		-		
22,178,832	23,491,332	1,312,500	6%	
1,687,184	1,687,184	-	0%	3
417,000	417,000	-	0%	3
295,000	295,000	-	0%	3
3,478,720	3,478,720	-	0%	3
5,877,905	5,877,905	-	0%	
2,272,359	2,232,359	(40,000)	(2%)	4
146,150	146,150		0%	3
140,100	140,100		070	J
13,780,288	13,780,288	-	0%	5
352,500 5,668,135	352,500 5,668,135	-	0% 0%	3
3,000,133	3,000,133	-	0 78	3
19,800,924	19,800,924	-	0%	
14,048,594	12,048,594	(2,000,000)	(17%)	6
14,040,394	12,040,394	(2,000,000)	(17 /6)	O
14,048,594	12,048,594	(2,000,000)	(17%)	
04 004 704	60 507 060	(707 500)	(40()	
64,324,764	63,597,263	(727,500)	(1%)	
(21,868,000)	(21,368,000)	500,000	(2%)	7
(2,630,054)	(2,630,054)	-	0%	
(1,478,484)	(1,478,484)	-	0%	
(1,550,000) (421,000)	(1,200,000) (421,000)	350,000	(29%) 0%	8
(421,000)	(421,000)	-	0 /6	
(27,947,538)	(27,097,538)	850,000	(3%)	
36,377,226	36,499,726	122,500	0%	

- 1. As a result of vacant posts in the establishment.
- 2. Due to close management of overtime.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- Current position due to timing issues in respect of expenditure/budget phasing. Outturn reflects projected under recovery of capitalised salaries under Projects and additional agency staff costs under Contact Centre.
 Current position following the last Operations Committee. This is subject to change due to ongoing movements in the bus market.
- 6. The additional contribution to the Subway fund will facilitate future capital and revenue spend on Subway Modernisation and the Subway as a whole. The revised annual contribution is now £14.049 million, which keeps SPT on track for meeting its overall long term funding commitments.
- 7. Over recovery of income achieved to P7 due to steady patronage and increased ticket prices. The projected outturn has been partially adjusted to take account of this and will continue to be reviewed in the remainder of the financial year to establish if this trend is sustainable.
- 8. Current position due to close management of cash balances, which currently remain higher than long term forecasts.



Committee Report by Directorate - Cabinet
For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDITURE

Employee Costs

Salaries

Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Year to Date							
Actual	Budget	Variance	Variance %				
181,182	179,675	(1,507)	(1%)				
57,495	57,181	(314)	(1%)				
238,676	236,856	(1,821)	(1%)				
163	2,692	2,530	94%				
379	2,692	2,313	86%				
239,218	242,240	3,022	1%				
239,218	242,240	3,022	1%				

Annual Budget						
Projected Outturn	Annual Budget	Variance	Variance %			
333,682 106,193	333,682 106,193	-	0% 0%			
439,875	439,875	-	0%			
5,000	5,000	-	0%			
5,000	5,000	-	0%			
449,875	449,875	-	0%			
449,875	449,875	-	0%			



Committee Report by Directorate - Subway

For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDITURE
Employee Costs
Salaries Overtime Other Employee Costs
Sub Total Employee Costs
Property Costs
Electricity Property Insurance Other Property Costs
Sub Total Property Costs
Supplies & Services
Transport & Plant Costs
Third Party Payments
Bus Operator Payments Other Third Party Payments
Sub Total Third Party Payments
TOTAL EXPENDITURE
Subway Income
TOTAL INCOME

Year to Date						
Actual	Budget	Variance	Variance %			
4,559,131	4,892,618	333,486	7%			
240,353	327,100	86,747	27%			
1,339,524	1,414,214	74,689	5%			
6,139,008	6,633,931	494,923	7%			
758,455	785,130	26,675	3%			
173,512 971,083	145,385 1,020,719	(28,127) 49,635	(19%) 5%			
971,003	1,020,719	49,033	376			
1,903,049	1,951,233	48,184	2%			
1,087,025	1,293,766	206,741	16%			
9,650	10,769	1,119	10%			
20,687 1,857,057	10,769 1,995,073	(9,918) 138,016	(92%) 7%			
1,877,744	2,005,842	128,098	6%			
11,016,477	11,895,541	879,065	7%			
(11,621,352)	(11,077,090)	544,262	(5%)			
(11,621,352)	(11,077,090)	544,262	(5%)			
(604,875)	818,451	1,423,326	174%			

Annual Budget				
Projected Outturn	Annual Budget	Variance	Variance %	
8,536,290	9,086,290	550,000	6%	1
567,472	607,472	40,000	7%	2
2,506,397	2,626,397	120,000	5%	1
11,610,158	12,320,158	710,000	6%	
1,458,098	1,458,098	-	0%	3
270,000	270,000	-	0%	3
1,895,620	1,895,620	-	0%	3
3,623,719	3,623,719	-	0%	
2,402,708	2,402,708	-	0%	3
20,000	20,000	-	0%	
25,000	20,000	(5,000)	(25%)	4
3,705,135	3,705,135	(3,000)	0%	3
3,730,135	3,725,135	(5,000)	(0%)	
04 000 700	00.004.700	705.000		
21,386,720	22,091,720	705,000	3%	
(21,868,000)	(21,368,000)	500,000	(2%)	5
(21,868,000)	(21,368,000)	500,000	(2%)	
(481,280)	723,720	1,205,000	167%	

Notes

- 1. As a result of vacant posts in the establishment some of which are in the process of being recruited.
- 2. Due to close management of overtime.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Includes annual payment of SPT staff First Bus passes.
- 5. Over recovery of income achieved to P7 due to increased ticket prices and steady patronage. The projected outturn has been partially adjusted to take account of this and will continue to be reviewed in the remainder of the financial year to establish if this trend is sustainable.



Committee Report by Directorate - Bus Operations

For Year 19/20 Period 7 ending 12-Oct-2019

		Year to Date		
EXPENDITURE	Actual	Budget	Variance	Variance %
Employee Costs				
Salaries Overtime	1,279,961 8,851	1,497,531 27,192	217,570 18,341	15% 67%
Other Employee Costs	366,999	434,457	67,458	16%
Sub Total Employee Costs	1,655,811	1,959,180	303,369	15%
Property Costs				
Electricity Repairs and Maintenance Property Insurance Other Property Costs	96,316 134,007 - 590,587	102,623 200,308 8,077 656,869	6,307 66,301 8,077 66,282	6% 33% 100% 10%
Sub Total Property Costs	820,910	967,877	146,967	15%
Supplies & Services	8,984	52,985	44,000	83%
Transport & Plant Costs	30,172	49,323	19,151	39%
Third Party Payments				
Bus Operator Payments Communications Other Third Party Payments	7,252,905 371 103,653	7,274,771 2,154 114,692	21,865 1,783 11,039	0% 83% 10%
Sub Total Third Party Payments	7,356,929	7,391,617	34,688	0%
TOTAL EXPENDITURE	9,872,806	10,420,982	548,176	5%
Bus Operations Income Agency Fee Income - Councils	(1,452,734) (85,573)	(1,416,183) (86,692)	36,551 (1,120)	(3%) 1%
TOTAL INCOME	(1,538,307)	(1,502,875)	35,432	(2%)
Net Total	8,334,499	8,918,106	583,607	7%

	Annual B	Budget		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
2,461,128	2,781,128	320,000	12%	1
40,500	50,500	10,000	20%	2
706,849	806,849	100,000	12%	1
	555,515		,,	•
3,208,477	3,638,477	430,000	12%	
190,586	190,586	_	0%	3
372,000	372,000	-	0%	3
15,000	15,000	-	0%	3
1,219,900	1,219,900	-	0%	3
1,797,486	1,797,486	-	0%	
68,400	98,400	30,000	30%	4
33,133	00,.00	33,333	0070	•
91,600	91,600	-	0%	3
13,510,288	13,510,288		0%	5
3,000	4,000	1,000	25%	5
213,000	213,000	-	0%	3
2.0,000	2.0,000		0,0	· ·
13,726,289	13,727,289	1,000	0%	
_				
18,892,251	19,353,251	461,000	2%	
(2,630,054)	(2,630,054)	_	0%	3
(161,000)	(161,000)	_	0%	3
(.0.,500)	(.5.,550)		070	
(2,791,054)	(2,791,054)	-	0%	
10.101.10				
16,101,197	16,562,197	461,000	3%	

- 1. As a result of vacant posts in the establishment and displaced staff moved to corporate
- 2. Due to close management of overtime.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Underspend reflects capitalised salaries being recovered under supplies and services.
- 5. Current positiion following the last Operations Committee. This is subject to change due to ongoing movements in the bus market.



Committee Report by Directorate - Projects

For Year 19/20 Period 7 ending 12-Oct-2019

EXPE	NDIT	URE
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Employee Costs

Salaries

Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

Third Party Payments

Communications

Sub Total Third Party Payments

TOTAL EXPENDITURE

Net Total

Year to Date					
Actual	Budget	Variance	Variance %		
700,825 217,361	774,367 239,740	73,542 22,379	9% 9%		
918,186	1,014,107	95,921	9%		
(359,345)	(516,246)	(156,901)	30%		
1,160	8,077	6,917	86%		
7,982	4,038	(3,943)	(98%)		
7,982	4,038	(3,943)	(98%)		
567,983	509,976	(58,007)	(11%)		
567,983	509,976	(58,007)	(11%)		

	Annual E	Budget		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
1,338,109 410,232	1,438,109 445,232	100,000 35,000	7% 8%	1 1
1,748,341	1,883,341	135,000	7%	
(908,742)	(958,742)	(50,000)	5%	1
15,000	15,000	-	0%	
8,500	7,500	(1,000)	(13%)	2
8,500	7,500	(1,000)	(13%)	
863,099	947,099	84,000	9%	
863,099	947,099	84,000	9%	

- 1. Due to vacant posts in the current establishment. Savings in employee costs are partially offset by a year to date under recovery of capitalised salaries under supplies and services.
- 2. Current position due to timing issues in respect of expenditure/budget phasing.



EXPENDITURE

Employee Costs

Salaries Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Health and	hd Safety,
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For Year 19/20 Period 7 ending 12-Oct-2019

Year to Date				
Actual Budget		Variance	Variance %	
65,449 19,854	65,804 19,711	355 (143)	1% (1%)	
85,303	85,515	212	0%	
145 214	323 108	178 (106)	55% (99%)	
85,662	85,946	284	0%	
85,662	85,946	284	0%	

Annual Budget					
Projected Outturn	Annual Budget	Variance	Variance %		
122,208 36,606	122,208 36,606	- -	0% 0%		
158,814	158,814	-	0%		
600 200	600 200	-	0% 0%		
159,614	159,614	-	0%		
159,614	159,614	-	0%		



Committee Report by Directorate - Customer Standards

For Year 19/20 Period 7 ending 12-Oct-2019

Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Year to Date				
Actual	Actual Budget Vari		Variance %	
207,974	207,428	(547)	(0%)	
3,882	8,077	4,195	52%	
61,981	61,376	(606)	(1%)	
272 020	276 990	2.042	10/	
273,838	276,880	3,043	1%	
13,164	24,231	11,066	46%	
50	538	488	91%	
287,052	301,650	14,597	5%	
201,032	331,030	14,557	370	
207.050	204.050	44.507	50/	
287,052	301,650	14,597	5%	

Annual Budget				Notes
Projected Outturn	Annual Budget	Variance	Variance %	
385,223	385,223	-	0%	
15,000 113,983	15,000 113,983	-	0% 0%	
514,206	514,206	-	0%	
45,000	45,000	-	0%	1
1,000	1,000	-	0%	
560,206	560,206	-	0%	
560,206	560,206	_	0%	

Notes

1. Current position due to timing issues in respect of expenditure/budget phasing.



Committee Report by Directorate - Finance

For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDITURE

Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

Year to Date				
Actual	Budget	Variance	Variance %	
521,642 (43) 152,650	599,200 269 172,662	77,558 312 20,012	13% 116% 12%	
674,249	772,131	97,882	13%	
8,706 163	17,231 754	8,524 591	49% 78%	
21,819 21,819	10,769 10,769	(11,050) (11,050)	(103%) (103%)	
704,937	800,885	95,948	12%	
704,937	800,885	95,948	12%	

	Annual E	Budget		Notes
Projected Outturn	Annual Budget	Variance	Variance %	
987,800	1,112,800	125,000	11%	1
500 285,659	500 320,659	35,000	0% 11%	1
1,273,958	1,433,958	160,000	11%	
32,000	32,000	-	0%	
1,400	1,400	-	0%	
35,000	20,000	(15,000)	(75%)	2
35,000	20,000	(15,000)	(75%)	
1,342,358	1,487,358	145,000	10%	
1,342,358	1,487,358	145,000	10%	i

- Notes

 1. As a result of vacant posts in the establishment.
- 2. Overspend to P7 as a result of costs associated with a Zonecard review and this has been reflected in the projected outturn.



Committee Report by Directorate - Digital

For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDITURE
Employee Costs
Salaries Overtime Other Employee Costs
Sub Total Employee Costs
Supplies & Services
Transport & Plant Costs
Third Party Payments
Other Third Party Payments
Sub Total Third Party Payments
TOTAL EXPENDITURE
Net Total

Year to Date				
Varian	Variance	Budget	Actual	
17	30,488 1,617 14,112	410,249 1,615 121,358	379,761 (2) 107,245	
17	46,217	533,222	487,005	
	1,543	2,154	611	
76	2,876	3,231	355	
17)	(4,107)	-	4,107	
17)	(4,107)	-	4,107	
29	46,529	538,606	492,077	
29	46,529	538,606	492,077	

Annual Budget				Notes
Projected Outturn	Annual Budget	Variance	Variance %	
721,891	761,891	40,000	5%	1
3,000	3,000	-	0%	•
205,378	225,378	20,000	9%	1
200,070	220,010	20,000	070	•
930,269	990,269	60,000	6%	
	,	,		
4,000	4,000	-	0%	
6,000	6,000	-	0%	
5,000	-	(5,000)		2
5,000	-	(5,000)		
945,269	1,000,269	55,000	5%	
945,269	1,000,269	55,000	5%	

- 1. As a result of vacant posts in the establishment some of which have recently been recruited.
- 2. Consultancy support in relation to the development of SPT microsites.



EXPENDITURE

Employee Costs

Salaries Other Employee Costs

Sub Total Employee Costs

Supplies & Services

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Human Resources

For Year 19/20 Period 7 ending 12-Oct-2019

	Year to Date					
Actual	Budget	Variance	Variance %			
106,249 33,709	108,389 32,741	2,141 (968)	2% (3%)			
139,958	141,130	1,172	1%			
1,855	3,769	1,914	51%			
141,813	144,900	3,087	2%			
141,813	144,900	3,087	2%			

	Annual	Budget	
Projected Outturn	Annual Budget	Variance	Variance %
201,294 60,805			0% 0%
262,099	262,099	-	0%
7,000	7,000	-	0%
269,099	269,099	-	0%
269,099	269,099	-	0%



Committee Report by Directorate - Legal Services

For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDITURE

Employee Costs

Salaries

Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

	Year to Date				
Actual	Budget	Variance	Variance %		
118,814	198,672	79,859	40%		
35,159	59,886	24,727	41%		
153,973	258,559	104,586	40%		
(4,374)	1,077	5,451	506%		
205	458	253	55%		
440.000	000 000	440.000	4007		
149,803	260,093	110,290	42%		
149,803	260,093	110,290	42%		

Annual Budget				Notes
Projected				
Outturn	Annual Budget	Variance	Variance %	
238,963	368,963	130,000	35%	1
·				
76,218	111,218	35,000	31%	1
245 400	400 400	405.000	240/	
315,180	480,180	165,000	34%	
2,000	2,000	_	0%	
2,000	2,000		070	
850	850	_	0%	
	000		0,0	
318,030	483,030	165,000	34%	
	•			
318,030	483,030	165,000	34%	

Notes

1. As a result of vacant posts in the establishment.



Committee Report by Directorate - Business Support

For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDIT	ΓURE
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Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

TOTAL EXPENDITURE

Net Total

	Year to	Date	
Actual	Budget	Variance	Variance %
92,258 (30)	105,901 -	13,643 30	13%
28,575	32,373	3,798	12%
120,803	138,274	17,471	13%
876	1,077	201	19%
194	269	75	28%
121,872	139,620	17,748	13%
121,872	139,620	17,748	13%

Annual Budget				Notes
Projected Outturn	Annual Budget	Variance	Variance %	
176,673	196,673	20,000	10%	1
52,621	60,121	7,500	12%	1
229,294	256,794	27,500	11%	
2,000	2,000	-	0%	
500	500	-	0%	
231,794	259,294	27,500	11%	
231,794	259,294	27,500	11%	

Notes

1. As a result of displaced staff being moved to corporate.



EXPENDITURE

Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

Net Total

Committee Report by Directorate - Elected Members

For Year 19/20 Period 7 ending 12-Oct-2019

	Year to Date					
Actual	Budget	Variance	Variance %			
24,962	29,289	4,327	15%			
629	2,423	1,794	74%			
-	2,154	2,154	100%			
-	2,154	2,154	100%			
25,591	33,866	8,274	24%			
25,591	33,866	8,274	24%			

	Annual	Budget	
Projected Outturn	Annual Budget	Variance	Variance %
54,393	54,393	-	0%
4,500	4,500	-	0%
4,000	4,000	-	0%
4,000	4,000	-	0%
62,893	62,893	-	0%
62,893	62,893	-	0%



Committee Report by Directorate - Contact Centre

For Year 19/20 Period 7 ending 12-Oct-2019

EXPENDITURE
Employee Costs

Salaries Overtime Other Employee Costs

Sub Total Employee Costs

Supplies & Services

Transport & Plant Costs

Third Party Payments

Other Third Party Payments

Sub Total Third Party Payments

TOTAL EXPENDITURE

INCOME

Agency Fee Income - Councils

TOTAL INCOME

Net Total

	Year to Date			
Actual	Budget	Variance Varianc		
234,636	276,243	41,606	15%	
8,750	2,423	(6,327)	(261%)	
64,246	70,209	5,963	8%	
307,632	348,874	41,242	12%	
72,316	33,762	(38,554)	(114%)	
129	54	(75)	(140%)	
13,351	29,615	16,264	55%	
13,351	29,615	16,264	55%	
393,428	412,305	18,877	5%	
393,420	412,303	10,077	376	
(157,628)	(170,953)	(13,325)	8%	
(157,628)	(170,953)	(13,325)	8%	
235,801	241,353	5,552	2%	

Annual Budget			Note	
Projected Outturn	Annual Budget	Variance	Variance %	
443,022	513,022	70,000	14%	1
9,500 120,388	4,500 130,388	(5,000) 10,000	(111%) 8%	1 1
572,910	647,910	75,000	12%	
82,700	62,700	(20,000)	(32%)	2
100	100	-	0%	
55,000	55,000	-	0%	3
55,000	55,000	-	0%	
740 740	705 740	55.000	70/	
710,710	765,710	55,000	7%	
(317,484)	(317,484)	-	0%	4
(317,484)	(317,484)	-	0%	
393,226	448,226	55,000	12%	

- 1. Due to vacant posts in the current establishment. Savings in employee costs are partially offset by costs associated with agency staff shown under supplies and services.
- 2. Overspend relates to costs associated with agency staff to cover for vacant posts within the team
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Relates to under recovery of concessionary travel admin cost recharge. The recharge for concessionary travel is based on actual costs incurred and therefore there is no overall loss to the organisation.



Committee Report by Directorate - Corporate

		Year to	Date	
	Actual	Budget	Variance	Variance %
EXPENDITURE				
Employee Costs				
Salaries	118,220	-	(118,220)	
Overtime	(11)	-	11	
Other Employee Costs	401,729	250,519	(151,210)	(60%)
Sub Total Employee Costs	519,939	250,519	(269,420)	(108%)
Property Costs				
Electricity	23,885	20,731	(3,155)	(15%)
Repairs and Maintenance	4,992	24,231	19,239	79%
Property Insurance	-	5,385	5,385	100%
Other Property Costs	175,733	195,569	19,836	10%
Sub Total Property Costs	204,610	245,915	41,305	17%
Supplies & Services	194,712	255,931	61,219	24%
Transport & Plant Costs	89	-	(89)	
Third Party Payments				
Bus Operator Payments	-	134,615	134,615	100%
Communications	190,617	183,615	(7,001)	(4%)
Other Third Party Payments	797,139	899,769	102,631	11%
Sub Total Third Party Payments	987,755	1,218,000	230,245	19%
Financing Costs				
Contribution to Subway Fund	6,487,704	6,487,705	0	0%
Sub Total Financing Costs	6,487,704	6,487,705	0	0%
TOTAL EXPENDITURE	8,394,809	8,458,070	63,261	1%
	0,054,000	0,400,070	00,201	170
INCOME				
Agency Fee Income - Councils	(538,462)	(538,462)	(0)	0%
Interest Received	(889,501)	(646,154)	243,347	(38%)
Other Income	(224,824)	(226,692)	(1,868)	1%
TOTAL INCOME	(1,652,787)	(1,411,308)	241,479	(17%)
Net Total	6,742,023	7,046,762	304,740	4%

0/.	Variance %	Variance	Annual Bu Annual Budget	rojected Outturn
76	variance %	variance	Annual Buuget	ojected Outturn
		(230,000)	-	230,000
47%)	(47	(220,000)	465,250	685,250
97%)	(97	(450,000)	465,250	915,250
0%		_	38,500	38,500
0%		-	45,000	45,000
0%		-	10,000	10,000
0%		-	363,200	363,200
0%		-	456,700	456,700
0%		_	475,300	475,300
0 70			473,300	470,000
		-	-	-
2%		5,000	250,000	245,000
0%		-	341,000	341,000
1%		20,000	1,671,000	1,651,000
1%		25,000	2,262,000	2,237,000
17%)	(17	(2,000,000)	12,048,594	14,048,594
17%)	(17	(2,000,000)	12,048,594	14,048,594
15%)	(15	(2,425,000)	15,707,844	18,132,844
0% 29%)		- 350,000	(1,000,000) (1,200,000)	(1,000,000) (1,550,000)
0%			(421,000)	(421,000)
13%)	(13	350,000	(2,621,000)	(2,971,000)
16%)	(16	(2,075,000)	13,086,844	15,161,844

- Notes

 1. Salary costs associated with displaced staff due to recent bus restructure. These salaries are budgeted under Bus Operations.
- 2. The corporate employee costs budget includes a reduction in respect of staff turnover. Also includes costs associated with displaced staff as per note 1.
- 3. Current position due to timing issues in respect of expenditure/budget phasing.
- 4. Although this budget has not been utilised at present there is a potential it will due to the vagaries of the current bus market and recent tender prices for contract renewals.
- 5. The additional contribution to the Subway fund will facilitate future capital and revenue spend on Subway Modernisation and the Subway as a whole. The revised annual contribution is now £14.049 million, which keeps SPT on track for meeting its overall long term funding commitments.
- 6. Current position due to close management of cash balances, which currently remain higher than long term forecasts.