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1 Introduction

The Regional Transport Strategy (RTS) Delivery Plan 2018/19 - 2020/21 sets out the transport projects, initiatives, services and other transport planning outputs that will be progressed or delivered over the next three years (2018/19 - 2020/21) in line with the strategic priorities of the RTS. The Delivery Plan includes projects, services and other activities directly delivered by SPT or delivered by partners with support or involvement from SPT.

1.1 Background

A Catalyst for Change, The Regional Transport Strategy (RTS) for the west of Scotland 2008-2021 sets out a vision for transport for the region and shared goals of SPT and partners. The RTS, in line with Scottish Government guidance, is a high-level strategic framework with delivery plans and monitoring reports prepared at regular intervals. Strategic priorities set out the key intervention areas to deliver the Strategy and four strategic outcomes describe the beneficial societal impacts to be achieved through delivery of the Strategy. The Strategy Framework is shown in Figure 1 (overleaf).

1.2 Structure of Plan

The Plan is structured around the 4 strategy outcomes - Attractive Seamless Reliable Travel, Improved Connectivity, Access for All and Reduced Emissions. The key projects, services and initiatives to be delivered over the next 2-3 years are listed under each outcome against the associated strategic priority.

1.3 Time period of Plan


1.4 Development of Plan

Interventions in this Plan have been drawn from the RTS 2008 - 2021 and the RTS Delivery Plan 2014 - 2017 (on-going interventions), Glasgow and Clyde Valley Strategic Development Plan 2017 and other regional and local plans aligned to the RTS including local transport strategies and local active travel / cycling strategies.
A Catalyst for Change:
The Regional Transport Strategy for the west of Scotland 2008 - 2021

The Vision:
“A world-class sustainable transport system that acts as a catalyst for an improved quality of life for all”

Strategic Priorities
- Modernising the Subway
- Planning and providing a ‘step change’ for bus
- Improving the customer experience
- Delivering an integrated, optimal strategic transport network
- Promoting sustainable development
- Improving access to services and facilities
- Promoting equal access to the transport network
- Encouraging more sustainable travel

Strategy Outcomes
- Attractive, Seamless Reliable Travel
- Improved Connectivity
- Access for All
- Reduced Emissions

Figure 1: Regional Transport Strategy Framework
2 Delivery Plan 2018/19 - 2020/21

2.1 Attractive, Seamless, Reliable Travel

A modernised, integrated public transport network with high quality, fast and reliable services is essential to keeping and attracting new passengers and ensuring those dependent upon public transport have a range of good quality travel options, whilst also promoting the region as a desirable place to invest, live, work and visit. Subway modernisation, integrated ticketing, multi-modal interchange, and improving bus networks, service quality and travel information are key intervention areas in the RTS.

Table 1: Strategic priorities and actions for Attractive, Seamless, Reliable Travel

<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>Key actions</th>
<th>Partners</th>
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</table>
| Planning and providing a ‘step change’ for bus          | 1. Develop new enhanced partnerships including updating network strategies for key routes, developing data sharing protocols and transitioning existing Statutory Quality Partnerships as appropriate  
2. Progress delivery of more bus priority measures including SCOOT and junction improvements including Battlefield/New Victoria Hospital, Townhead Interchange (Glasgow), A814 Corridor and Irvine - Kilwinning corridor  
3. Deliver and support improvements to c. 100 bus stops per annum across Strathclyde  
4. Progress refurbishment of Buchanan Bus Station  
5. Support improvements to Kilmarnock and Cumnock bus station  
6. Complete Partick Bus Station improvements  
7. Monitor performance of local bus services across the region  
8. Progress refurbishment of Lanark bus station  
9. Support improvements to bus passenger infrastructure and access to public transport as part of Irvine Town Centre regeneration plans  
10. Support improvements to bus-ferry interchange at Cumbrae  
11. Work in partnership to investigate options for improvements to                                                                                     | SPT; Local Authorities; Public Transport Operators |
<table>
<thead>
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<th>Strategic Priority</th>
<th>Key actions</th>
<th>Partners</th>
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</table>
| Improving the customer experience i.e. ticketing, information, interchange | 1. Continue to work with partners and operators to deliver ticketing options which support and encourage public transport use across Strathclyde including working towards our longer term vision to deliver improved Smart and Integrated multi-modal, multi-operator ticketing choices  
2. Complete upgrades to travel information at bus stops and hubs  
3. Deliver c. 300 additional Real Time Passenger Information signs on main bus corridors and key sites throughout Strathclyde  
4. Support and develop web applications for improved travel information and ticket purchase  
5. Seek continuous improvements to Subway passenger satisfaction | SPT; Local Authorities; Public Transport Operators; Traveline; ScotRail; Transport Scotland                                                                                                                                  |
| Modernising the Subway | 1. Completion of station refurbishment workstreams including Shields Road, Bridge St, St George’s Cross, Cowcaddens, Kinning Park and West Street stations  
2. Completion of infrastructure asset renewal workstreams  
3. Progress delivery of new integrated control system and operational control centre  
4. Begin commissioning of new trains  
5. Work with Glasgow City Council and other partners to improve access to Subway stations and the surrounding built environment in support of wider place making and regeneration plans | SPT; Transport Scotland; Glasgow City Council                                                                                                                  |
2.2 Improved Connectivity

An efficient and safe transport network well-integrated with land uses to connect markets for labour, goods and services, and more reliable journey times are essential to underpin a strong regional economy and support delivery of the Scottish Government’s Economic Strategy and other regional and local economic strategies. Reducing congestion, improving network capacity and integrating transport and land use plans are key intervention areas in the RTS.

Table 2: Strategic priorities and actions for Improved Connectivity

<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>Key actions</th>
<th>Partners</th>
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</table>
| Delivering an integrated, optimal strategic transport network | 1. Complete comprehensive network review (as part of new RTS)  
2. Continue to input to the development of the second National Transport Strategy and to the Strategic Transport Projects Review  
3. Work in partnership to deliver new rail station at Robroyston  
4. Work in partnership to support redevelopment of Ardrossan Harbour Interchange  
5. Work in partnership to progress Motherwell Station Interchange improvements  
6. Support delivery of road safety project on regional route A71 at Glenbuck  
7. Support delivery of congestion reduction measures on regional route A71 at Horsely Brae  
8. Work in partnership to develop and progress solutions for improved surface access to Glasgow Airport  
9. Seek to progress improvements to Lanark Interchange including new park and ride facilities and redesigned bus station  
10. Work in partnership to support redevelopment of Queen Street Station  
11. Support congestion reduction measures including renewal/expansion of UTC systems and junction improvements including key routes in Rutherglen-Cambuslang-Uddingston areas  
12. Through Freight Quality Partnership, work with industry partners to prioritise and deliver actions from the Strathclyde Freight Strategy | Local Authorities; Clydeplan; GCRCD; SPT; Transport Scotland; Public Transport Operators; infrastructure providers; Developers |
<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>Key actions</th>
<th>Partners</th>
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</thead>
<tbody>
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<td></td>
<td>13. Support EGIP developments in relation to route development and potential timetable developments</td>
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<td></td>
<td>14. Work with industry partners in support of further electrification of the suburban rail network</td>
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<td></td>
<td>15. Support development of High Speed Rail to Glasgow including participating in the High Speed Rail Stakeholder Group and supporting integration with existing strategic transport network</td>
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<td></td>
<td>17. Support the work of the A76 Partnership to promote improved road and public transport along the corridor</td>
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<td></td>
<td>18. Work in partnership with GCC to progress delivery of new junction layout at Pollok Roundabout / Peat Road</td>
<td></td>
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<tr>
<td>Promoting</td>
<td>1. Promote and support the delivery of transport objectives through local and regional development planning</td>
<td>Local Authorities; Clydeplan; GCRCD; SPT; Transport Scotland; Public Transport Operators; infrastructure providers; Developers</td>
</tr>
<tr>
<td>sustainable</td>
<td>2. Promote and support the delivery of transport infrastructure and services and accessibility objectives for major developments</td>
<td></td>
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<tr>
<td>development</td>
<td>3. Promote and support development and implementation of urban/town centre regeneration strategies and masterplans</td>
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<td></td>
<td>4. Support the objectives of Glasgow City Region City Deal, Ayrshire Growth Deal and emerging Argyll &amp; Bute Rural Deal</td>
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<td></td>
<td>5. Work in partnership to investigate methods of securing improved accessibility outcomes for new development through the planning system</td>
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2.3 Access for All

Tackling transport barriers is essential to improving quality of life and furthering social inclusion objectives, ensuring transport enables us to undertake the activities that form our everyday lives. Improving accessibility by designing and delivering transport services and infrastructure that meet the needs of communities and individuals most at risk of social exclusion is a key intervention area.

Table 3: Strategic priorities and actions for Access for All

<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>Key actions</th>
<th>Partners</th>
</tr>
</thead>
</table>
| Improving access to services and facilities | 1. Complete review of criteria for supporting socially necessary bus services  
2. Complete local accessibility reports including access to employment & healthcare assessments (as part of new RTS)  
3. Support, develop and grow community transport sector to provide transport services for communities with limited public transport alternatives  
4. Support and deliver demand responsive services for residents unable to use mainstream public transport services  
5. Support and deliver schools transport  
6. Continue to expand availability of real time passenger information at hospitals  
7. Work with partners to promote the efficient and innovative use of vehicle fleets | SPT; Local Authorities; Community Planning Partnerships; Community Transport Sector; Public Transport Operators; NHS; Third Sector Partners |
| Promoting equality of access to the transport network | 1. Deliver infrastructure improvements including high access kerbs and tactile paving  
2. Improve accessibility of travel information at bus stops and stations  
3. Continue to invest in accessible vehicles for use on local supported services  
4. Administer and support the Strathclyde Concessionary Travel Scheme  
5. Complete wayfinding surveys on modernised Subway stations | Local Authorities; SPT; Public Transport Operators |

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2.4 Reduced Emissions

The impact of transport on local air quality and global climate change issues is well known. Reducing harmful emissions from transport is essential to improving the quality of life and health of our communities and supporting our nation to meet world-leading carbon reduction targets. Encouraging more sustainable travel behaviour and supporting the adoption of cleaner fuels and technologies are key intervention areas in the RTS.

Table 4: Strategic priority and actions for Reduced Emissions

<table>
<thead>
<tr>
<th>Strategic Priority</th>
<th>Key actions</th>
<th>Partners</th>
</tr>
</thead>
</table>
| Encouraging more sustainable travel | 1. Work in partnership to implement Low Emission Zone in Glasgow  
2. Work in partnership with local authorities to deliver Air Quality Management Area action plans including on the A73 corridor in North Lanarkshire  
3. Improve access to public transport nodes through walking/cycling improvements and park and ride improvements  
4. Undertake assessment of existing park and ride provision and update evidence base for future network requirements  
5. Support delivery of improved walking and cycling infrastructure and networks and multi-modal sustainable transport corridors across Strathclyde including supporting actions within local authority cycling & active travel strategies  
6. Support interventions that reduce last mile issues including cycle hire schemes and more cycle parking  
7. Promote car sharing through JourneyShare and provision of supporting infrastructure  
8. Support and implement travel behaviour change initiatives including sustainable travel hubs  
9. Encourage and promote fleet renewals by local bus operators and freight & logistics companies | Local Authorities: SPT; Sustrans; Transport Scotland; Public Transport Operators                                                                                                                                          |